



# LAGOS STATE GOVERNMENT

## MINISTRY OF YOUTH & SOCIAL DEVELOPMENT

### OPERATIONAL PLAN FOR ORPHANS AND VULNERABLE CHILDREN **2021-2024**

JANUARY 2021



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## FOREWORD

Orphans and Vulnerable children are those Children whom without the input of relevant social services are unable to attain/sustain acceptable standard of health and development. These are children who are considered vulnerable to adversity and at risk of not fulfilling their full psychological and physical potential to live a safe and productive life. Some of these children became orphans due to HIV/AIDS, maternal mortality, road accidents, and ethno-religious clashes.

The Operational Plan (OP) FOR Orphans and Vulnerable Children (OVC) is a four (4) year framework 2021-2024 to guide the multi-sectoral Operationalization of the “THEMES” agenda of Lagos State Government. The Strategies and Objectives of this operational plan is to advocate for a well guided budgetary allocation and implementation of interventions for the management of Orphans and Vulnerable Children (OVC) in Lagos State. It will also increase support for the provision of the Child’s Right law of 2015 as amended which aims to ensure survival, protection from harm, exploitation and the promotion of holistic development and well-being of all children in the State.

The Operational Plan is of the view that intervention in the matters affecting vulnerable children in the State is a prerequisite towards the achievement of not only the “THEMES” agenda of the State government but also to the mandate of the Ministry of Youth and Social Development. The thematic area of the Operational Plan has (6) six major focal points that focuses on the critical priorities which must be addressed in order to ensure the achievement of the objective and target of OVC National Priority Agenda (NPA), “THEMES” agenda and other strategic plans in the State.

**Thematic Area one: Leadership, Governance and coordination.** It brings all relevant stakeholders (government and non- government) to maximize available financial and human resources in ensuring that the needs of OVC and their households are met.

**Thematic Area Two: Health:** It ensures access to qualitative, comprehensive and affordable health care for vulnerable children and their households.

**Thematic Area Three: Stable.** There is well-structured policies, strategies, and systems in place that respond to the challenges posed by the large number of OVC in the State.

**Thematic Area Four: Safe.** The vulnerable children have equitable access to protection from abuse, violence, exploitation, and neglect.

**Thematic Area Five: Schooled.** The adoption of inclusive Education in Lagos State is making education more accessible to all children, irrespective of their socio-economic status, race, disabilities, ethnic or cultural background and gender.

**Thematic Area Six: Monitoring, Evaluation and Information System.** Coordinating and monitoring activities between development partners and relevant MDAs, for

decision making.

I must therefore appreciate all the members of the Technical Steering Committee (TSC) and other key players who worked tirelessly to ensure the success of this Operational Plan. I also wish to commend the financial and technical support of **ARFH ICHSSA 2** project, none of this would have been possible without their support. I hereby conclude that there is no better legacy than to give hope and fulfil life potentials to the vulnerable children in the society.

A handwritten signature in black ink, appearing to read 'Olusegun Dawodu', with a stylized flourish at the end.

OLUSEGUN DAWODU  
Honourable Commissioner  
Ministry of Youth and Social Development|

## **ACKNOWLEDGEMENTS**

The Lagos State Ministry of Youth and Social Development (MYSD) wishes to acknowledge with gratitude, the immeasurable contribution and support received from individuals and various groups involved in the development of the Operational Plan for Orphans and Vulnerable Children (OVC) in Lagos State. We greatly appreciate Mr Governor, the Executive Governor of the State, Mr Babajide Sanwo-Olu for his leadership in the execution of project relevant to the social protection and welfare of children and for providing an enabling environment for diverse groups of stakeholders to work in the State.

We also wish to appreciate the efforts of the OVC Technical Steering Committee (TSC), line Ministries and all stakeholders working on the OVC responses in the State. On behalf of the Ministry of Youth and Social Development (MYSD), I greatly appreciate the Integrated Child Health and Social Service Award (ICHSSA – 2) funded by the United States Agency for International Development (USAID) and being implemented by the Association for Reproductive and Family Health (ARFH), Project HOPE and FHI 360. They have all worked tirelessly to ensure the finalization and production of this document.

Many thanks as we look forward to the implementation of this Operational plan and improving the lives of children and adolescents in Lagos state.



Dr. Aina Olugbemiga Ayoola  
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## **APPRECIATION**

The Association for Reproductive and Family Health (ARFH) hereby express her profound gratitude to the United States Agency for International Development (USAID), for the funding of the Lagos State Annual Operational Plan through the Integrated Child Health and Social Services Award 2 (ICHSSA 2) Project in Lagos State. ARFH is equally grateful to the Lagos State Ministry of Youth and Social Development for the subsisting cordial relationship, which facilitated the successful development of the Lagos State Operational Plan for Orphans and Vulnerable Children (2021-2024). The document provides a spectrum of activities for implementation by the Public and Private Sectors, for the overall wellbeing of Orphans and Vulnerable Children (OVC) in Lagos State. We appreciate immensely, the enabling environment provided by the Lagos State Government, under the distinguished leadership of His Excellency, Governor Babajide Sanwo-Olu, which allowed implementing partners to collaborate with Ministries, Departments and Agencies (MDAs) in the State.

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## **LIST OF ABBREVIATIONS**

AIDS	Acquired Immune Deficiency Syndrome
ART	Anti-Retroviral Therapy
CBO	Community-Based Organization
CSO	Civil Society Organization
FBO	Faith-Based Organization
FMWASD	Federal Ministry of Women Affairs and Social Development
HIV	Human Immunodeficiency Virus
IP	Implementing Partner
LASODA	Lagos State Office for Disability Affairs
LGA	Local Government Area
LSACA	Lagos State AIDS Control Agency
MoA	Ministry of Agriculture
MoE	Ministry of Education
MoF	Ministry of Finance
MoH	Ministry of Health
MoIS	Ministry of Information & Strategy
MoJ	Ministry of Justice
MWAPA	Ministry of Women Affairs and Poverty Alleviation
MYSD	Ministry of Youth & Social Development
M&E	Monitoring and Evaluation
NOMIS	National OVC Management Information System
NPA	National Priority Agenda
OP	Operational Plan
OVC	Orphans and Vulnerable Children
SUBEB	State Universal Basic Education Board
TA	Thematic Area
USAID	United States Agency for International Development

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## EXECUTIVE SUMMARY

**V**ulnerable children are those children who require social services to attain or sustain acceptable standards of health or development (FMWASD, 2013). As of 2014, about half of Nigeria’s population of 140 million was under the age of 18 and an estimated 17.5 million of those children were considered vulnerable to adversity and at risk of not fulfilling their full potential to live a safe and productive life (UNICEF, 2008 & FMWASD, 2014). Currently, the proportion of the population below 18 years has not diminished due to high birth rates (Wikipedia, 2020a). Among the vulnerable children recorded in 2014, 7.3 million were orphans, including 2.39 million children orphaned due to an AIDS-related death of one or both parents (FMWASD, 2014). Children also become orphans due to maternal mortality, road traffic accidents, and ethnoreligious clashes. Children in Nigeria encounter many other problems such as poverty, child labor, insufficient food, harmful cultural practices, gender inequality, domestic and sexual violence, inadequate legal protections, and poor access to social, health, and education services (FMWASD, 2014).

The National Priority Agenda, the strategic framework for orphans and vulnerable children (OVC) response, advocates a multi-sectorial approach that not only focuses on the importance of care for OVC but also on strengthening integrated and linked systems (FMWASD, 2013 & FMWASD, 2018). This will enable vulnerable children and families to achieve a state of wellbeing where they are stable and secure enough to meet their various needs, namely financial, safety, social, emotional, health, and education needs, and resilient enough to withstand reasonable day to day issues (USAID, 2016).

Lagos State Ministry of Youth and Social Development is responsible for the coordination of OVC in Lagos State. It is also tasked with the responsibility of developing, implementing, monitoring and evaluating interventions to reduce the challenges faced by orphans and vulnerable children. The policies and strategies guiding the development and implementation of interventions for OVC in Lagos State are derived from the National Priority Agenda, the National Standards for Improving the Quality of Life of Vulnerable Children, the Standard Operating Procedures for Case Management within Orphan and Vulnerable Child Programming in Nigeria and the Guideline for Coordinating Orphans and Vulnerable Children (OVC) Response in Nigeria.

The Lagos State Ministry of Youth and Social Development in collaboration with the ARFH ICHSSA-2 Project embarked upon the process of developing a four-year (2021 – 2024) Operational Plan for the Lagos State Ministry of Youth and Social Development. The total cost of the 2021 – 2024 OVC Operational Plan is Eight Hundred & Ninety-Three Million Three Hundred & Eighty Thousand Two Hundred Naira (N893, 380,200). The Health Thematic Area (Healthy) has the highest budget for the implementation of the OP (29.6% of the total budget), while Leadership, Governance, and Coordination Thematic Area has the lowest budget (3.4%).

The Lagos State Ministry of Youth and Social Development Operational Plan will guide budgetary allocation and implementation of activities. It can also be used as a tool to advocate for resources for the implementation of interventions for the management of Orphans and Vulnerable Children (OVC) in Lagos State.

# **CHAPTER 1**

## **INTRODUCTION**

# **CHAPTER 1: INTRODUCTION**

## **1.1 OVERVIEW OF ORPHANS & VULNERABLE CHILDREN**

Vulnerable children require social services in order to attain or sustain acceptable standards of health or development (FMWASD, 2013). As of 2014, about half of Nigeria's population of 140 million was under the age of 18 and an estimated 17.5 million of those children were considered vulnerable to adversity and at risk of not fulfilling their full potential to live a safe and productive life (UNICEF, 2008 & FMWASD, 2014). Currently, the proportion of the population below 18 years has not diminished due to high birth rates (Wikipedia, 2020a). Among the vulnerable children recorded in 2014, 7.3 million were orphans, including 2.39 million children orphaned due to an AIDS- related death of one or both parents (FMWASD, 2014). Children also become orphans due to maternal mortality, road traffic accidents, and ethno-religious clashes. Children in Nigeria encounter many other problems such as poverty, child labor, insufficient food, harmful cultural practices, gender inequality, domestic and sexual violence, inadequate legal protection, and poor access to social, health and education services (FMWASD, 2014).

In light of these factors, vulnerable children require care that comprises diverse services to enable them to grow and develop to their full potential. Access to effective, integrated and coordinated social services must be improved to reduce vulnerability (FMWASD, 2013). The National Priority Agenda, the strategic framework for orphans and vulnerable children (OVC) response, advocates a multi-sectorial approach that not only focuses on the importance of care for OVC but also on strengthening integrated and linked systems (FMWASD, 2013 & FMWASD, 2018). This will enable vulnerable children and families achieve a state of wellbeing where they are stable and secure

enough to meet their various needs, namely financial, protection, social, emotional, health, and education needs, and resilient enough to withstand reasonable day to day issues (USAID, 2016).

## **1.2 LAGOS STATE PROFILE**

Lagos State is one of the 36 states that make up Nigeria. It was created on May 27, 1967 through the State Creation and Transitional Provisions Decree No. 14 of 1967, which restructured Nigeria's Federation into 12 states (MYSD, 2020 & MoIS, 2021). Lagos State was the capital of Nigeria until 12<sup>th</sup> December 1991 when the capital was moved to the Federal Capital Territory (LBS, 2016). The capital of Lagos State is Ikeja. Lagos State is located on the South-West of Nigeria. It is made up of 20 Local Government Areas (LGAs), 37 Local Council Development Areas (LCDAs) and about 4,200 communities (MYSD, 2020 & MoIS, 2021). Lagos State has a total land area of 3,577 square kilometers making it the smallest in area of the 36 states of Nigeria (Wikipedia, 2020b). Twenty two percent (22%) or 787 square kilometers of Lagos State is made up of lagoons and creeks (MYSD, 2020 & Moist, 2021). It lies along latitude 6<sup>o</sup>35'North and 3<sup>o</sup>45'East (Wikipedia, 2020b).

Lagos State shares boundaries with Ogun state in the North and East and is bounded on the west by the Republic of Benin (LBS, 2016). In the South it stretches for 180 kilometers along the coast of the Atlantic Ocean (MYSD, 2020 & MoIS, 2021).

Lagos State is the largest industrial center in Nigeria. It has the highest population density of Nigeria's states (Wikipedia, 2020b). The projected population from the 2006 national census, using an annual population growth rate of between 6% and 8% is over 17 million people (MYSD, 2020 & MoIS, 2021). Lagos State is also known as the Centre of Excellence. The indigenous ethnic groups found in Lagos State are the Aworis, the Ogus, the Eguns, the Ekos and the Ijebus (Wikipedia, 2020b). Yoruba is



the most commonly spoken indigenous language.



Figure 1: Map of Lagos State showing the 20 Local Government Areas

### 1.3 LAGOS STATE GOVERNMENT OVC RESPONSE

According to the NAIIS report, in 2018, there was a total of 125,011 people living with HIV (PLHIV) in Lagos and 59,591 linked to treatment, while 65,420 PLHIV were experiencing unmet needs (>50% of the burden) (MYSD, 2020 & FMOH, 2019). Hence, Lagos is among the seven red States (Akwa Ibom, Rivers, Lagos, Enugu, Imo, Anambra and Delta) in High Impact Zone, with high unmet needs and low treatment saturation (MYSD, 2020 & FMOH, 2019).

In response to the aforementioned, Lagos State Government instituted various interventions such as the Household Economic Strengthening by Ministry of Youth & Social Development (MYSD); Skill Acquisition & Empowerment for Youth in Lagos State via UNDP & MYSD; and empowerment of people living with disability via the Office of the Governor. Other interventions include the establishment, inauguration and

capacity building of Children Parliament in collaboration with British Council/European Union; Better Parenting via MYSD; as well as the enactment of Special People's Law by Ministry of Youth & Social Development and the Lagos State Law Reform Commission.

In addition, Lagos State Government was the first to launch the 'End Violence against Children (EVAC) Campaign' in February 2016. It developed priority areas for implementation at State, Local Government Area and Community levels (MYSD, 2020). The Child's Right Act (CRA) has already been domesticated in Lagos State and Family Courts established.

**CHAPTER 2**

**LAGOS STATE  
MINISTRY OF  
YOUTH AND  
SOCIAL  
DEVELOPMENT  
PROGRAMME  
FRAMEWORK**

## **CHAPTER 2: LAGOS STATE MINISTRY OF YOUTH AND SOCIAL DEVELOPMENT PROGRAMME FRAMEWORK**

### **2.1 PROGRAMME FRAMEWORK**

The National Priority Agenda is the strategic framework for the coordination of the multi-sectoral approach to OVC management. It is situated in Pillar One of the Nigeria Vision 20:2020, which is concerned with human development and wellbeing. The policies and strategies guiding the development and implementation of interventions for OVC in Lagos State are derived from the National Priority Agenda, the National Standards for Improving the Quality of Life of Vulnerable Children, the Standard Operating Procedures for Case Management within Orphan and Vulnerable Child Programming in Nigeria and the Guideline for Coordinating Orphans and Vulnerable Children (OVC) Response in Nigeria.

Interventions for OVC in Lagos State are conducted via six (6) Thematic Areas and each includes various components. (Table 1)

*Table 1: Thematic Areas for OVC Interventions in Lagos State*

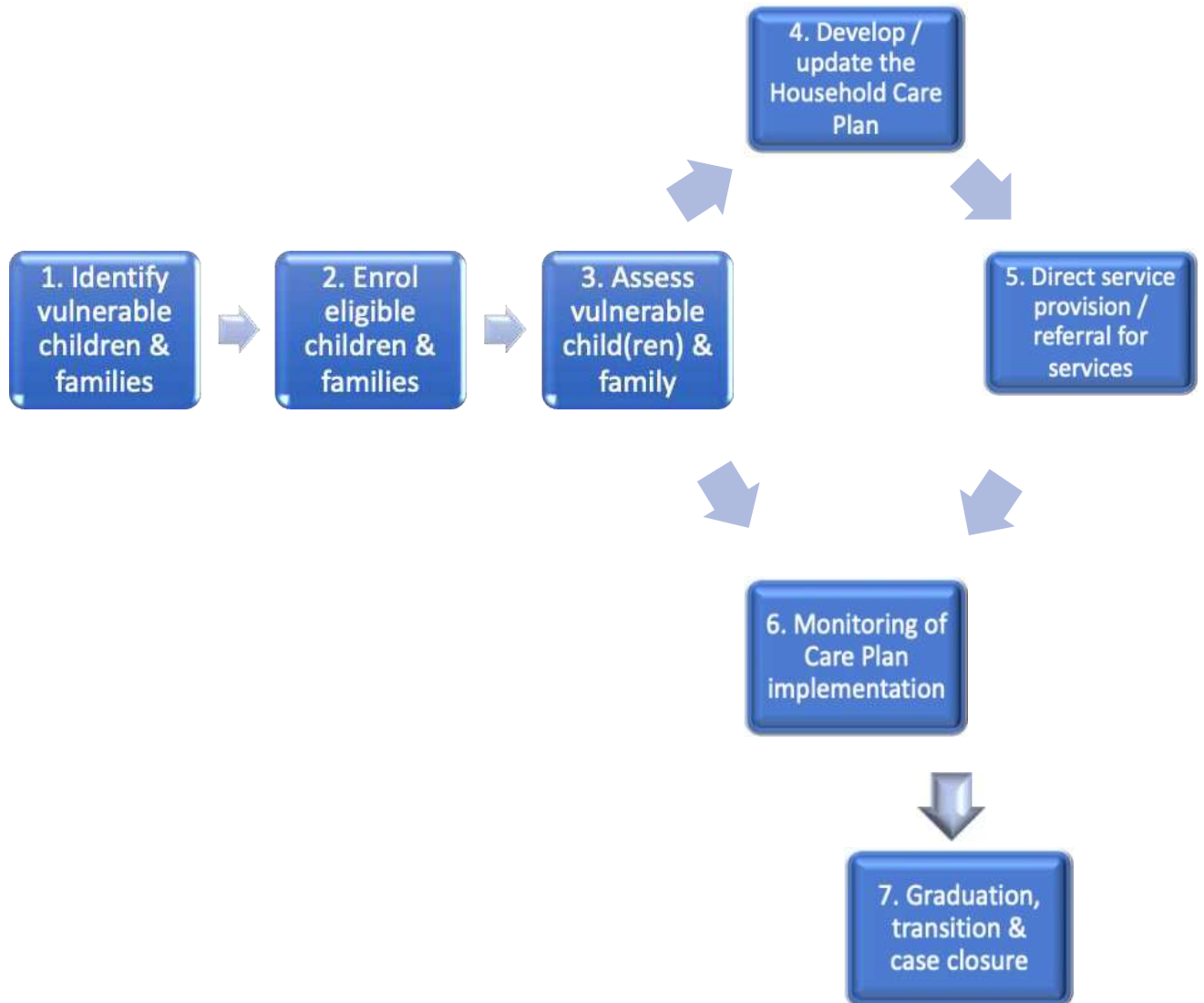
THEMATIC AREA		COMPONENTS
NUMBER	NAME	
1	Leadership, Governance and Coordination	Policy & Strategy, Programme planning, accountability, regulatory framework
2	Healthy	Health, Food and Nutrition security
3	Stable	Household Economic Strengthening (HES), Shelter & Care
4	Safe	Protection & Psychosocial Support (PSS)
5	Schooled	Education & Training
6	Monitoring & Evaluation and Information Systems	Supervision, data collection, data collation, data analysis & data reporting

The six (6) Thematic Areas can be classified into 2 namely:

- ❖ Service Delivery
- ❖ Cross-cutting

### **2.1.1 SERVICE DELIVERY**

Currently, service delivery in OVC is provided using the case management process (Figure 2). The process follows a critical assessment and identification of needs of households (USAID, 2016). Based on identified needs, services are provided and monitored using the service delivery domains until households are graduated (Figure 3). Households that do not meet the graduation benchmarks are re-assessed and services are provided until self-reliance is attained (USAID, 2016). This aligns with the paradigm shift in OVC programming, moving from the emergency response era to a sustainable development era (FMWASD, 2014).



*Figure 2: Case Management Process*

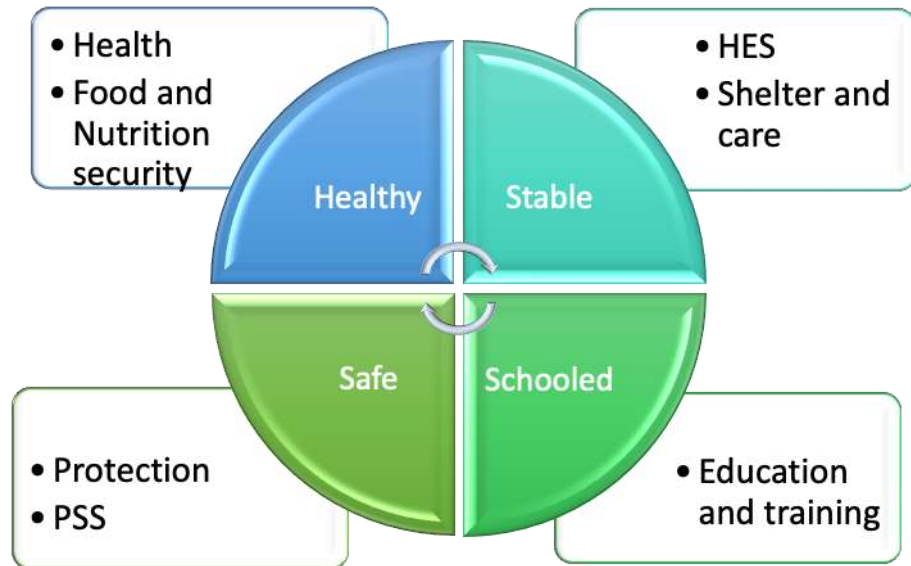


Figure 3: Service Delivery Domains / Thematic Areas and Components

### 2.1.2 CROSS CUTTING

Cross cutting areas include leadership, governance, coordination, resource mobilization and monitoring and evaluation (Figure 4). These are essential for Programme management and are critical for the implementation of the operational plan. Cross cutting areas impact all aspects of OVC care and management.



Figure 4: Cross-cutting Thematic Areas

## **2.2 TARGETS**

Several strategic interventions have been outlined for Lagos State. The Integrated Child Health and Social Service Award (ICHSSA), the Centre for Integrated Health Project (CIHP) and other Non- Governmental Organizations (NGOs) will implement these in collaboration with the Lagos State Government. A projection of 10% on targets has been made to cover all NGOs and the Ministries, Departments and Agencies (MDAs) working in the LGAs. The estimated target population for these is as shown in Table 2.



Table 2: Target Populations for Lagos State OVC

S/NO	LGA	TARGET / PROJECTED TARGET – 2021	10% PROJECTION	PROJECTED TARGET – 2022	PROJECTED TARGET – 2023	PROJECTED TARGET – 2024
1	Alimosho	12,275	1,228	13,503	14,853	16,338
2	Ikeja	22,200	2,220	24,420	26,862	29,548
3	Ibeju Lekki	8,017	802	8,819	9,701	10,671
4	Amuwo Odofin	8,122	812	8,934	9,828	10,810
5	Eti- Osa	7,383	738	8,121	8,933	9,827
6	Ifako Ijaye	5,698	570	6,268	6,895	7,584
7	Mushin	33,905	3,391	37,296	41,025	45,128
8	Ikorodu	2,811	281	3,092	3,401	3,741
9	Oshodi /Isolo	4,665	467	5,132	5,645	6,209
10	Epe	1,602	160	1,762	1,938	2,132
11	Agege	13,747	1,375	15,122	16,634	18,298
12	Ajeromi/Ifelodun	14,553	1,455	16,008	17,609	19,370
13	Apapa	10,279	1,028	11,307	12,438	13,682
14	Badagry	6,400	640	7,040	7,744	8,518
15	Kosofe	8,660	866	9,526	10,479	11,526
16	Lagos Island	7,926	793	8,719	9,590	10,550
17	Lagos Mainland	5,507	551	6,058	6,663	7,330
18	Ojo	5,588	559	6,146	6,761	7,437
19	Shomolu	3,629	363	3,992	4,391	4,830
20	Surulere	11,492	1,149	12,641	13,905	15,295

## **2.3 SITUATION ANALYSIS**

### **2.3.1 THEMATIC AREA ONE: LEADERSHIP, GOVERNANCE AND COORDINATION**

The coordination of Orphans and Vulnerable children (OVC) response in Lagos involves bringing together through a temporary or permanent structure all relevant stakeholders (government and non-government) to maximize available financial and human resources in ensuring that the needs of the orphans and vulnerable children and their households are met. Effective coordination of OVC programming significantly improves the quality of life and wellbeing of all vulnerable children.

The building block of the National Priority Agenda (NPA) underlines the importance of building the technical and organizational leadership capacity of Nigerian Government Ministries at all levels to coordinate care and support for vulnerable children, and the Government's role in creating an enabling environment for children's growth and protection.

In Lagos State, although there has never been an OVC operational plan in existence, the availability of coordination platforms to drive activities, coordinate synergy among the line ministries and promote public private partnership to provide support for the OVC response has been coordinated by the Ministry of Youth and Social Development (MYSD) through the Technical Steering Committee (TSC). However, this is not without operational challenges such as lack of resources for coordinating meetings, inadequate technical capacity, dwindling support/funding for OVC response. Despite the outlined challenges, there are opportunities for a better coordination of OVC response in Lagos by leveraging on existing structures at MYSD to routinely coordinate activities, political will of MYSD leadership to drive the process, available technical support from local and international Implementing Partners (IPs) and leveraging

resources from the private sector considering that Lagos is the commercial center of Nigeria.

The potential partnership with private sector organizations (through coalitions, agreements, and forums) provides a unique opportunity to mobilize their resources and competence towards accelerating the impact of interventions focused on OVC response in the state. Also, the alignment of our strategic activities with existing corporate social responsibility and/or sustainability programs can help to seamlessly integrate private sector support across different sector. Some examples of this Programme include health, nutrition, and education programs focused on improving the life outcomes of children across different local government areas in the state.

### **2.3.2 THEMATIC AREA TWO: HEALTHY**

These services ensure access to and the provision of comprehensive (preventive, curative and rehabilitative) affordable health care for vulnerable children. These are highlighted in the national service standards and various organizations in Lagos state directly or through referrals and provide a range of health-related services for the wellbeing of children and their caregivers. Services provided by the different implementing partners and CBOs includes HIV management, immunization, utilization of community health insurance scheme, treatment of minor illnesses, training of community volunteers and Case Managers on Management of minor illnesses and other preventive approaches for holistic care of OVC and their households.

### **2.3.2.1 HIV/AIDS RESPONSE**

According to NAIIS 2018, Lagos State HIV prevalence rate is 1.4% with an unmet need of 2.39 million children orphaned due to an AIDS-related death of one or both parents (FMWASD, 2014). The State Ministry of Health is responsible for the overall multi-sectorial coordination of the response to the HIV/AIDS epidemic in the State. Development and implementation of strategies are geared towards expanding access to and improving the quality of HIV/AIDS prevention, care and treatment services including Prevention of Mother to Child Transmission (PMTCT) at all levels of care across the State. Part of the strategies employed by Government in reducing HIV burden includes capacity building of health workers, supportive supervision, sensitization, and awareness creation.

PMTCT programs offer a range of services for women of reproductive age living with or at risk of HIV to maintain their health and stop their infants from acquiring HIV. Anti-Retroviral Drugs (ARV) and Dry Blood Spots (DBS) are also available for children at six weeks and continue till one and half years to monitor the status of the baby.

The Lagos State AIDS Control Agency (LSACA) in November 2019 scaled up HIV Testing Services (HTS) through the ‘Know Your HIV Status’ Campaign in communities across the State. This is one of the strategies adopted in achieving the UNAIDS’ global zero new HIV infections by the year 2030. In addition, free HTS were provided for Adolescent and Young Population during World AIDS Day in December 2019, using HIV Oral Self-Test Kits. A series of HTS and follow-up outreaches were subsequently conducted in 2020.

The State Government in November 2019 inaugurated the Lagos State HIV Consortium. The Agency collaborated with the Consortium to bring Health services close to the

communities by developing a HIV-COVID 19 Contingency Plan to mitigate the negative impact of COVID-19 on HIV response. This plan was regularly revised in tandem with emerging challenges identified in the HIV/AIDS program implementation during the lockdown.

### **2.3.2.2 NUTRITION ACTIVITIES**

These include Screening, Rehabilitation and Follow-up of children aged 1-5 years for Malnutrition, Management of Severe Acute Malnutrition (SAM), Moderate Acute Malnutrition (MAM) and administration of Micronutrient powders (MNP). Malnourished children with MAM are rehabilitated with Ready to Use Therapeutic Food (RUTF) known as 'Eko Baby Chop Up' while those with (SAM) are hospitalized and treated appropriately.

At the health facility level, care givers are encouraged to enroll for regular food demonstration classes at any of the 309 Primary Healthcare Facilities across the 20 LGAs and 37 LCDAs of the State. Secondary facilities involved in the management of malnourished children includes Massey Children Hospital, Lagos Island, General Hospital Agbala in Ikorodu and Lagos State University Teaching Hospital LASUTH, Ikeja. In addition, Rauf Aregbesola PHC in Alimosho LGA, Ogudu PHC in Kosofe LGA and Sura PHC in Lagos Island provide support for Community Management of Acute Malnutrition (CMAM).

Other Nutrition Interventions includes promotion of Infant and Young Child Feeding (IYCF) practices, continued breastfeeding with appropriate complementary feeding, and Vitamin A supplementation for children 6-59 months and post-partum mothers.

### **2.3.3 THEMATIC AREA THREE: STABLE**

The National response to the needs of OVC is currently coordinated by the Federal Ministry of Women Affairs and Social Development (FMWASD). It began with the Rapid Assessment, Analysis and Action Planning Process (RAAAPP) and the National OVC Conference in 2004. Since then, the Government has put in place policies, strategies, structures, and systems to respond to the challenges posed by the large numbers of OVC in the country. Inequality is a complex and multi-faceted phenomenon, and the negative impacts of inequality are numerous in many segments of society but have greater impact on women and children. In addition, policies associated with economic restructuring use existing patriarchal assumptions about women's labor and endurance abilities, and therefore reinforce inequalities. In Nigeria, the number of children who need special protection on account of being in vulnerable situations such as orphanhood and homelessness is observably increasing due to growing levels of poverty and the poor socio-economic situation of the country. The Core Welfare Indicator Questionnaire (CWIQ) Survey (2006) indicated that 0.4% of children under the age of 18 were orphans who have lost both parents. In addition, about 3.4% lost their fathers while 1.3% lost their mothers.

Interrelated social, cultural, political, and economic forces which have in recent times over-stretched the coping capacities of families, communities, and governments fuel the above disturbing trend. The family, being the primary socialization agent and a safety net for the care and support of the underprivileged including orphans and vulnerable children, are overwhelmed. This is a clear indication of social disorganization in the society, and this has implications on children, the communities, and the society.

The Ministry of Youth & Social Development has an existing program on economic

strengthening of households of vulnerable children, as well as other children with special needs e.g., hearing aids for hearing impaired. The Ministry of Justice, through its One Stop Child Centre protects the legal rights of OVC children through the enactment of various laws and enforcement of same where violated.

### **2.3.4 THEMATIC AREA FOUR: SAFE**

The Safe thematic area is concerned with two main issues:

- ❖ Protection
- ❖ Psychosocial Support

For Orphans & Vulnerable Children, the Safe domain seeks to ensure the protection of children from all forms of abuse, harm, risk, or danger. In the same vein, the domain works to enhance the psychological wellbeing of children for their best interests.

Child Rights Protection issues cover a wide range of areas at all levels and tiers of government, parents, families, communities, civil society groups and other stakeholders, to orphans and vulnerable children in the society. Ladan (2006) observes that obligations to observe, respect, promote and protect the survival, development, protection, and participation of OVC's rights are grossly lacking when viewed against the various manifestations of child abandonment, exposure to moral danger, maltreatment, abuse, and all forms of exploitation in Nigeria. The result is that OVC are vulnerable to victimization and child-trafficking, ritual killings, drug abuse, sexual/labor and economic exploitations, and recruitment as agents of destruction in times of civil disturbance. In such situations, they also are deprived of their rights to life, human dignity, qualitative and quantitative education, health and access to health care services, growing up within a family with care, love and affection, and to a safe or secure environment free from neglect, violence, exploitation and all forms of abuse.

In the Lagos context, Safe comprises Ministries, Departments and Agencies (Justice,

MYSD, Agriculture, Police, Civil Society; NEPWHAN & CPN) all playing critical roles at different levels and sharing responsibility to protect children, including protecting them from HIV infection and giving support to access treatment. The protection of OVC Children in regard to lost but found children is handled by the Nigeria Police through Juvenile Welfare Centre. As part of the efforts in protecting the OVC, the National Population Commission ensures that registration of births is maintained at all the Local Governments.

Lagos State has always been in the fore front in campaigning to end violence against children, this is done through the Ministry of Justice (One Stop Child Centre) and Domestic and Sexual Violence Response team (DSRVT) to protect the legal rights of children by enacting various laws, safeguarding Policies are put in place to strengthen this effort. The Child Right Law was enacted in 2007, reviewed in 2015 and currently under review to update on the provision of the law in order to accommodate OVC where such provisions were not included. The Domestic and Sexual Violence Response Team (DSVRT) also came on board to respond swiftly to calls on abuse. The Child protection network complements the efforts of both the Ministry of Justice and DSVRT also protects and responds to abuses within the Communities.

Furthermore, Agricultural programs for Schools were established to help empower Orphans & Vulnerable children. Trainings on farming and rearing of animals are incorporated into different programs at the communities to make them self-dependent.

### **2.3.5 THEMATIC AREA FIVE: SCHOOLED**

The Lagos State Ministry of Education, which operates in 6 districts and has functional agencies, boards and parastatals, is responsible for educational activities in Lagos State. The Ministry of Education is responsible for all private and post-primary education. The Ministry employs the services of guidance counsellors, social workers, caregivers,



and teachers to handle cases of Orphans and Vulnerable Children (OVC). Counseling clinics/centers are available in all six (6) education districts in Lagos State. The Ministry also has toll free lines for clients to call directly for counselling or to report issues relating to child education.

The adoption of Inclusive Education in Lagos State occurred in 2003. Inclusive education is a method of education whereby non-special needs children and children with special needs are taught in the same classroom at the same time. It helps children with special needs as they are not segregated, and this helps them overcome feelings of inadequacy. Inclusive Education is making education more accessible to all children of school age, irrespective of their socio-economic status, race, disabilities, ethnic or cultural background and gender. The State's Inclusive Education is meant to address the educational needs of all children and adults with special needs (Table 3). The existing Inclusive Education Programme in the State is more of integration/main streaming as there are myriads of challenges like infrastructure, shortage of personnel, high rate of pupil to teacher and inadequate instructional materials.

*Table 3: Population of Special Schools & Inclusive Units*

School	Total No of Schools	Population of Special Children	Teaching Staff	Non- Teaching Staff (Caregivers)
Special Schools (Primary)	5	860	42	82
Primary Inclusive Schools	31	1942	57	Nil
Junior Sec. (Inclusive)	7	365	15	Nil
Senior Sec. (Inclusive)	6	229	34	Nil

*Source: Lagos State Ministry of Education*

The State Agency for Mass Education was established under the Edict N0 5, Vol.4 of 31<sup>st</sup> January 1991 (Lagos State Official Gazette) to plan, Implement and Control Vocational and Continuing Education Programme for Adults and Youths and for the enhancement of integrated development.

Lagos State Universal Basic Education Board (SUBEB) ensures the effective management of Primary and Junior Secondary Schools through their respective organs. SUBEB also advises the Lagos State Government on the funding and orderly development of Basic Education in the State. Recently, despite school closures, the state carried out Home Grown School Feeding Programme, with a target of Thirty-seven thousand (37,000) households and about Two hundred and two (202) collection centers. Each center covered several schools, depending on the size of the Local Council Education District.

Faith based organizations are included in partnerships with the Government. The Christian Association of Nigeria (CAN) with five (5) Church Blocs represented in all the Local Government Areas provided full and partial scholarships for OVC. The body also provides shelters and homes for OVC.

Also, all State activities are covered, and information disseminated promptly to the general public through the Public Affairs Officers in the Ministries, Departments and Agencies (MDAs) deployed by the Ministry of Information and Strategy.

### **2.3.6 THEMATIC AREA SIX: MONITORING & EVALUATION AND INFORMATION SYSTEM**

The Child Development Department of the Ministry of Youth and Social Development (MYSD) was housed at the Ministry of Women Affairs and Poverty Alleviation (WAPA) before 2017. All activities pertaining to monitoring and evaluation were implemented under WAPA. The Ministry of Youth and Social Development took up the

responsibility of monitoring and evaluation of all OVC activities in the State in 2017. After the department was moved to MYSD, it partnered with Association for Reproductive and Family Health-LOPIN 1 Project, Save the Children, AIDS Prevention Initiative in Nigeria (APIN), FHI 360, CIHP and Catholic Relief Services amongst others which were Implementing Partners (IPs) carrying out OVC activities in Lagos State.

At the time, there were gaps which included: Inappropriate dissemination of data reports to MYSD which were aimed at influencing Programme implementation, inadequate data from CBOs outside USAID funding and there was no budget line for OVC in MYSD until 2017. The Ministry was also over-dependent on the support from partners and donor agencies for government programs, policies and activities which made monitoring and evaluation of OVC activities a huge challenge.

However, MYSD was able to fill in the gaps by undertaking the following steps: Creation of Budget line for OVC activities, coordinating, monitoring and auditing of OVC programs activities and funding between development partners (UNICEF, ARFH, CIHP, UNDP, UN women, implementing partners) and relevant MDAs to ensure that funds are used appropriately for the objectives/purpose of the projects. MYSD was also able to easily disseminate information from The Lagos State Advisory Council to Community Development Committees members and Community Development Associations through data collected from CBOs and IPs working with OVC in Lagos State.

Currently, there is a deployment of OVC Management Information System (MIS) tools for data gathering from the communities and beneficiaries and the use of the National OVC Management Information System (NOMIS) for data analysis. Technical support and capacity building is provided for community volunteers and members of staff of

CBOs on the use of OVC MIS tools.

Reports of data analysis are used for decision making, implementation and feedback. Also, data collated from the State are submitted to the Federal Ministry of Women Affairs for development of SOPs, NPA and other policy documents. Data collated from research and OVC programs also influence funding from Development Partners for OVC related projects such as Nutrition, HIV/AIDS and Support for Survivors of Gender Based Violence and Child Abuse.

## 2.4 ANALYSIS OF STRENGTHS, WEAKNESSES, OPPORTUNITIES AND THREATS (SWOT)

A SWOT analysis for each of the thematic areas was conducted and revealed the findings below (Tables 4 to 9)

*Table 4: SWOT Analysis – Leadership, Governance & Coordination*

Strengths	Weaknesses
Availability of coordination platforms to drive activities	Overdependence on IPs
Synergy/teamwork among the line ministries	Inadequate resources for coordination meetings
Teamwork	Low commitment to implementing activities
Public Private partnership synergizing to achieve common goals complementing government efforts	
MYSD taking the lead to ensure sustainability of the coordination platform	
Opportunities	Threats
Leveraging on existing structure at the MYSD to routinely conduct TSC activities	Dwindling international support/funding
Political will of MYSD leadership to drive the process	Commitment of ministry staff and transfers /change of leadership
Available technical support from local and International IPs	

Table 5: SWOT Analysis – Healthy

Strengths	Weaknesses
Availability of Ready to use therapeutic food and micronutrient powder to manage malnourished children	Staff attrition which cuts across all level in the health sector
State Committee on Food and Nutrition (SCFN) domiciled in MEPB	Inadequate coverage of Youth friendly Centres across the LGAs
Availability of 7 Youth Friendly Centres that provide quality, safe, confidential services, and information within a conducive and acceptable environment	Poor health seeking behavior of clients
Availability of community malnutrition trackers at ward levels	Limited sexual reproductive health information and services
Capacity building of health workers on IYCF and regular supportive supervision	Frequent stock-out and inadequate number of LLIN/ ACT and De-worming tablets
Availability of 309 PHCs across the State where OVC can access healthcare services	
Availability of HIV self-test kits for OVC and Adolescent	
Strong community and facility linkages and appropriate referral systems	
Opportunities	Threats
Task shifting	Dwindling of donor funding
Leveraging on supplemental Campaigns/National Health Days (NIPDs, MNCHW)	Stock out of pediatric ARV regimen
	Low awareness of OVC interventions

Table 6: SWOT Analysis – Stable

Strengths		Weaknesses	
Government (through MYSD) provides emergency support to stabilize vulnerable households in terms of shelter, nutrition, and protection.		Inadequate funding of the OVC program by government which prevent wider coverage for shelter and nutrition.	
Government provides empowerment and livelihood opportunities for vulnerable caregivers		Dwindling funds from the donor agencies	
Donor agencies through implementing partners provide literacy education and livelihood opportunities to vulnerable households.		Inadequate collaboration and support from local philanthropists	
		Interventions of donor agencies for HES not sustainable	
Opportunities		Threats	
Government support to stabilize and assist vulnerable caregivers		Dwindling resources from donor agencies	
Availability of international donor agencies supporting the OVC program		Inadequate funding from government as a result of lack of budget line allocation	
Availability of local philanthropists supporting vulnerable families			
Private sector to be leveraged for OVC support in the areas of HES and Shelter/Care			

Table 7: SWOT Analysis – Safe

Strengths	Weaknesses
<p>Availability of different regulations with which children are protected namely:</p> <ul style="list-style-type: none"> <li>a. Child Right Law.</li> <li>b. Safe guiding and Child Protection Policy.</li> <li>c. HIV Stigmatization Law which protects children living with HIV.</li> </ul>	<p>Non availability of structure for One Stop Child Center, thus affecting effective and efficient delivery on child’s protection services</p> <p>Lack of funding for project execution for agricultural Programme in Schools</p> <p>Inadequate provision of shelters for children with special needs.</p>
<ul style="list-style-type: none"> <li>d. Special People Laws, with provisions on rights of children with disability.</li> </ul>	<p>Inadequate requisite training for parent on parenting skills and for care givers.</p>
<p>Free Legal Services to Orphans, vulnerable children, and victims of domestic violence.</p>	<p>Non-availability of accommodation for PLHIV who are faced with accommodation problems as a result of stigmatization.</p>
<p>Provision of homes for the abandoned children, special children, and abused children.</p>	
<p>Enabling Government and Enabling environment.</p>	
<p>Collaborations between network of bodies that respond to PLWHIV in all states and support from implementing partners.</p>	
<p>International collaborations with MYSD for child protection activities at Local Governments.</p>	
<p>Training by international organizations on child management and support.</p>	
<p>Availability of temporary accommodation for lost but found children and abandoned babies at Juvenile Welfare Centers before proper placement at homes.</p>	
<p>Specific training on agriculture for schools in correctional centers and special Schools.</p>	
Opportunities	Threats
<p>Support from philanthropists and NGOs.</p>	<p>Declining international support for all thematic groups.</p>
<p>Donor Agencies support for birth certificates.</p>	<p>Lack of political will of the Government to provide adequate funding to support OVC.</p>
	<p>Lack of continuation in Government policies.</p>

Table 8: SWOT Analysis – Schooled

Strengths	Weaknesses
We leverage on the six (6) Education Districts and Twenty (20) LGEAs that regulate, coordinate, supervise and monitor activities of primary and secondary schools in Lagos State.	Financial constraints on the part of the children in getting data and other social media gadgets (phone, laptop)
Access to Trained Counsellors, Community Volunteers, Social Workers & Teachers spread across the State.	Erratic power supply that disrupts accessibility to various online programs.
Counselling Clinics & Toll-free lines available for clients.	Inadequate materials for OVC and homes for children with special needs.
Lagos State has five (5) special schools, thirty-one (31) inclusive primary schools, seven (7) junior inclusive secondary schools and six (6) inclusive secondary schools.	
Public Affairs Officers publicize information and activities through press releases, enlightenment, & documentary.	
Internet, radio, and television education programs and lessons are provided as part of the strategies to adapt to the new normal.	
During the COVID19 pandemic, school children were given foodstuff through the Home-Grown Feeding school Programme where 37,000 household benefitted across the state.	
Recreational activities through the Kids Club, JAM Feast Competition whereby OVC compete in poetry, drama, and songs based on HIV/AIDS matters.	
Opportunities	Threats
Zoom seminars organized for teachers, counsellors, social workers in line with global best practices.	OVC lacks exposure to electrical gadgets and social media i.e., they are not computer literate.
Encouragement of private/public partnership to enrich various educational programs and activities.	Inadequate manpower (professionals) to handle OVC.
Celebration of special days to create awareness on OVC e.g., World Disability Day every 3 <sup>rd</sup> of December.	Lack of use of data in decision making to adequately source for fund.
Availability of partial & full scholarships for OVC by Faith Based Organizations & Corporate Bodies.	Religious/cultural values sometimes infringe on the rights of OVC
	Stigmatization of people living with HIV/AIDS and OVC.
	Most MDAs don't have budgetary lines for OVC.



Table 9: SWOT Analysis - M&E and Information Systems

Strengths	Weaknesses
Budget line for OVC activities in MYSD	Inappropriate dissemination of data reports to MYSD to influence Programme implementation due to the initial interrelationship with MOH
Coordination and monitoring activities between Development Partners (UNICEF, UNDP, UN Women and implementing partners/relevant MDAs)	No data from CBOs outside USAID funding
Easy dissemination of information from the Lagos State Advisory Council/Community Development Committees/Community Development Associations	No budget line for OVC in some relevant Ministries, Department and Agencies
Availability of technical support and capacity building for CBO staff, M&E staff of State and LGAs	Over dependence on support from Partners and donor Agencies for Government Agencies
Accessibility of Strategic information for Programme implementation	Non-availability of updated guidelines and policies for Government Agencies
	No specific activities for OVC monitoring and evaluation in LG communities at the state level
	Inadequate timely update of Development Partners projects for efficient monitoring by MYSD
	No Government policies that ensure and enforces the consolidation of the effective management of Development Partners activities/projects across all MDAs for accountability
Opportunities	Threats
International and local partners funding and State Government funding	Declining international funding
Capacity building in M&E on OVC activities from USAID/ ICHSSA, CDC/CIHP and other partners for effective data management system in Lagos State.	Delay in implementation by Implementing Partners due to COVID-19 or funding
Support from CDAs and traditional rulers, NGOs for easy access of communities for monitoring of projects/activities particularly hard to reach terrains	Abrupt termination of some projects by funders before the expected period.
Willingness of the State Government in terms of support for OVC programs, project and activities in Lagos State.	

## 2.5 WORK PLAN

The work plan for each thematic area can be seen in Tables 10 to 15 below:

**TABLE 10: WORK PLAN - LEADERSHIP, GOVERNANCE & COORDINATION**

Specific Objective 1: Coordinate comprehensive care to orphans and vulnerable children in Lagos State																							
T A	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/Indicator
					2021				2022				2023				2024						
					Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4			
1	1.1.1 Coordination/ Leadership of TSC	1.1.1.1 Establishment of sub committees (One day meetings)	MYSD, IP	Meeting venue, Lunch, Transportation		X													485,000	MYSD, IPs	Sub committees established		
		1.1.1.2 Quarterly Meeting of TSC (One day meetings)	MYSD, IP	Meeting venue, Lunch, Transportation		X	X	X	X	X	X	X	X	X	X	X	X	X	1,340,000	MYSD, IPs, Private Sector	Number of meetings held		
		1.1.1.3 TWG meetings at the LGA (One day meetings)	MYSD, LGA	Meeting venue, Lunch, Transportation		X	X	X	X	X	X	X	X	X	X	X	X	X	1,580,000	MYSD, IPs	Number of meetings held		
<b>Objective 2: Mobilize resources and monitor their allocation and use.</b>																							
1	1.2.1 Financing/ Resource Mobilization	1.2.1.1 Planning Meeting with Stakeholders (one day meetings)	MYSD, IPs, AONN	Meeting venue, Lunch, Transportation and Logistics		X				X								X	600,000	MYSD, IPs	Stakeholders engaged; number of times meetings held		
		1.2.1.2 Development of terms of Reference for Resource mobilization Committee	MYSD, IPs	Staff time		X													0	MYSD, IPs	TSC Resource Mobilization Committee TOR developed		

		1. 2.1.3 Set up of Resource Mobilization Committee	MYSD, TSC	Meeting venue, Lunch, Transportation		X														245,000	MYSD, IPs	Resource mobilization committed set up
		1. 2.1.4 Establishment of PPP Advisory Group for Resource Mobilization	MYSD, IPs, AONN, NIBUCAA	Meeting venue, Lunch, Transportation			X													120,000	MYSD, IPs	PPP Advisory Group established
		1. 2.1.5 Resource Mapping update	MYSD, IPs, AONN	Meeting venue, Lunch, Transportation			X			X				X						1,425,000	MYSD, IPs	Annual update of resource mobilization
		1. 2.1.6 Launching of the OP/ Resource Mobilization Event	MYSD, IPs, NIBUCAA	Meeting venue, Lunch, Transportation, Staff time, souvenirs			X													3,255,000	MYSD, IPs	Attendance register, op launched
<b>Objective 3: Collect and use data on vulnerable children for policy and programmatic decisions.</b>																						
<b>1</b>	1.3.1 Monitoring & Evaluation	1.3.1.1 Quarterly Review meeting with all relevant stakeholders	MYSD, IPs	Meeting venue, Lunch, Transportation		X	X	X	X	X	X	X	X	X	X	X	X	X	X	8,625,000	MYSD, Private Sector	Number of meetings held
<b>Objective 4: Strengthen partnership, collaboration and networking for enhanced public -private partnership for resource mobilization and service delivery to OVC</b>																						
<b>1</b>	1.4.1 Partnership & Collaboration	1.4.1.1 Identification & Update of strategic Partners/IP working in Lagos State	MYSD, IPs, AONN	Transportation		X				X										250,000	MYSD, IPs	Number of stakeholders/ IPs identified
		1.4.1.2 IPs Annual Engagement Meeting	MYSD	Meeting venue, Lunch, Transportation		X				X										1,540,000	MYSD, IPs	Attendance register

		1.4.1.3 PPP forum and engagement of stakeholders (Annual)	MYSD, IPs, AONN, NIBUCAA	Meeting venue, Lunch			X			X					X		1,960,000	MYSD, Private Sector	Attendance register
<b>Objective 5: Enhance capacity of workforce for enhance service delivery to targeted OVC in Lagos State</b>																			
<b>1</b>	1.5.1 Human Resource / Capacity Building	1.5.1.1 Capacity Assessment of Social Work Force	MYSD, IPs	Facilitator fee / Honorarium	X			X									500,000	MYSD, IPs	Social workforce capacity assessment conducted
		1.5.1.2 Training Needs Assessment	MYSD, IPs	Facilitator fee / Honorarium		X											500,000	MYSD, IPs	Training Needs Assessment conducted
		1.5.1.3 Resource Mobilization Training	MYSD, IPs	Meeting venue, Lunch, Tea break			X			X					X		7,420,000	MYSD, Private Sector	Number of individuals/CB Os trained
<b>Objective 6: Strengthen advocacy and sensitization on OVC needs in Lagos state</b>																			
<b>1</b>	1.6.1 Advocacy Campaign	1.6.1.1 High Level Advocacy Visit to Ministries, Department Agencies (MDAs)	MYSD, IPs	Transportation, lunch				X			X				X		435,000	MYSD, IPs	Attendance register
		1.6.1.2 High Level Advocacy Visit to Private Organizations	MYSD, IPs, AONN, NIBUCAA	Transportation, lunch			X			X					X		420,000	MYSD, IPs	
	<b>TOTAL</b>																<b>30,700,000</b>		

TABLE 11: WORK PLAN - HEALTHY

Specific Objective 1: Children and households have increased access to comprehensive healthcare services as needed by end of 2024																							
TA	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/Indicator
					2021				2022				2023				2024						
					Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4			
2	2.1.1 Develop a referral system and establish linkages	2.1.1.1 Merging of service delivery directories by LGA at the community and facility level. Printing and distribution of service directory to facilities and stakeholders	MYSD, MOH, LSACA PHCB, IPs	Printing & Logistics for distribution on 1000 copies		X														3,360,000	IPs, LASG and Private Sector	Availability of Service Directory	
		2.1.1.2 Meeting of stakeholders on Integration of OVC services across healthcare programs	MYSD, MOH, LSACA PHCB, IPs	50/LGA Hall, lunch, tea break, transport (H/Ws TBAs, WHC, SMC)		X	X	X	X	X	X	X	X	X	X	X	X	X	X	40,000,000	IPs, LASG and Private Sector	Number of meetings conducted	
2	2.1.2 Promote healthy living and prevention of child and adolescent illnesses	2.1.2.1 Printing of culturally acceptable BCC materials	MOH, LSACA, PHCB & IPs	12,000 Posters, printing costs		X				X				X				X		3,200,000	IPs, LASG and Private sector	Availability of BCC materials in all facilities in the 10 LGAs	

		2.1.2.2 Sensitization of caregivers, Adolescent, community members, health workers, school personnel on basic health care (Nutrition, HIV, Malaria, etc.) and referral guidelines	MYSD, MOH, PHCB, IPs, LSACA	(30 people per ward; 377 wards) Community engagement /dialogue/Meetings. Hall & Lunch only stipend		X	X	X	X	X	X	X	X	X	X	X	X	X	24,400,000	IPs, LASG and Private Sector	Number of sensitizations conducted
2	2.1.3 Provide health education at community and household level	2.1.3.1 Support groups or platforms that provide adolescents with access to adolescent friendly primary health care and reproductive health needs with sanitary pads, educative hand bills and books	MOH, PHCB, IPs, LSACA	1000 sanitary pads @ N350 for girls 1000 @ N100 branded/ educative hand band for boys 1000 @ N1000 Adolescence appropriate books		X		X	X	X		X	X		X		X	2,900,000	IPs, LASG and Private Sector	Number of sanitary pads, educative hand bands and books donated	
2	2.1.4 Ensure access to appropriate treatment and care services for vulnerable children and their households	2.1.4.1 Provide basic first line training of 400 community workers and caregivers to identify signs of physical and mental illness and to respond appropriately to those signs	MOH, PHCB, IPs,	Hall (big hall 70 and above for 4 days), stationeries, communication, tea break, transport, lunch, facilitators fee (3 facilitators for 4 days)			X			X		X					X	15,988,000	IPs, LASG and Private Sector	Number of community workers trained. Number of trainings conducted	

		2.1.4.2 Capacity building of 200 case managers to better identify and track the health care needs of children and their caregivers	MOH, PHCB, IPs, LSACA	Hall (big hall 70 and above for 2 days), stationeries, communication, tea break, transport, lunch, facilitators fee (3 facilitators for 2 days)			X			X						X		4,179,000	IPs, LASG and Private Sector	Number of case managers trained Number of trainings conducted
		2.1.4.3 Advocacy meeting with development partners working on OVC to mobilize resources for enrolment of OVC into Lagos Health insurance scheme	MYSD, PHCB, MOH, IPs, LSACA	Advocacy meeting: Hall (40 participants) people), correspondence and communication, tea break, transport		X		X		X		X		X		X		1,010,000	IPs, LASG and Private Sector	Number of advocacy meeting conducted
<b>Objective 2: Children and household members have sufficient food on a regular and sustainable basis to meet their nutritional needs for growth and development</b>																				
2	2.2.1 Conduct ongoing assessments of community and household nutritional and food security needs and the resources available to meet those needs	2.2.1.1 Conduct household assessments on availability and adequacy of food and nutrition, noting gaps and Document/dissiminate findings to appropriate stakeholders	MOH, PHCB, IPs	Development and printing of Questionnaires x 113000, Stationeries, stipends, transport (300 House-Hold/ward) 1113 CMT (stipend of 5000/day) Analysis		X			X							X		22,932,000	IPs, LASG and Private Sector	Number of households visited for assessment

		2.2.1.2 Analysis of questionnaires for household assessment.	MOH, PHCB, IPs	Employing the expertise of a data analyst.			X													2,250,000	IPs, LASG and Private Sector	Number of Questionnaire analyzed	
		2.2.1.3 One- day dissemination of assessment result to stakeholders	MOH, PHCB, IPs	Hall, stationeries, communicati on, transport, Tea break, Lunch			X													717,500	IPs, LASG and Private Sector	Disseminatio n conducted	
		2.2.1.4 A 4- day Stakeholders engagement for 200 participants (Government authorities, religious leaders, schools, and NGOs) to discuss child and household food and nutrition needs and to create action plans to address the gaps	MOH, PHCB, IPs	Hall (small hall 50 people x 4 days), stationeries, communicati on, tea break, transport, lunch for 10 participants /LGA				X			X									X	2,465,000	IPs, LASG and Private Sector	Number of engagements conducted. Number of stakeholders engage
2	2.2.2 Build effective partnerships, linkages and referrals for nutritional services	2.2.2.1Quarterl y review of Nutrition support among Government and Non- Government (Private, individuals, FBOs, NGOs) i.e., Facility & community based	MOH, PHCB, IPs	Hall (small hall 60 people), stationeries, communicati on, tea break, transport, lunch		X	X	X	X	X	X	X	X	X	X	X	X	X	X	3,150,000	IPs, LASG and Private Sector	Number of review meetings done	



		2.2.2.2 Identify, link and follow up on Vulnerable Children and caregivers with appropriate referrals to governmental and non-governmental organizations for food and nutrition support	MOH, PHCB,IPs	10 people per LGA x 20 LGA Communication, stipends for home visits (3000 per day once a month)		X	X	X	X	X	X	X	X	X	X	X	X	X	X	1,620,000	IPs, LASG and Private Sector	Number of vulnerable children identified, linked, follow up and referred
		2.2.2.3 Stakeholders meeting to strengthen existing Partnership across Relevant MDAs and Development Partners	MOH, MYSD, PHCB, IPs, LSACA	Hall (small hall 60 people), stationeries, communication, tea break, transport, lunch		X	X	X	X	X	X	X	X	X	X	X	X	X	X	3,080,000	IPs, LASG and Private Sector	Number of stakeholders meeting conducted.
2	2.2.3 Engage communities/households, in nutrition education, including food production, preparation, storage and use.	2.2.3.1 Community Sensitization through community dialogue meetings, Media appearances (TV and Radio) Focus Group Discussion Motorized Campaign and various Market storms (Campaigns in Park and settlement along Railroads)	MOH, MYSD, PHCB, IPs, LSACA	Media coverage/press review, IECs(handbills), hiring of trucks, music bands for walks, mascots, banner, hiring of generator, fueling of generator, stipends		X	X	X	X	X	X	X	X	X	X	X	X	X	X	4,148,000	IPs, LASG and Private Sector	Number of sensitization activities conducted

		2.2.3.2 Promote appropriate Nutritional interventions for different age groups. Adequate WASH Safe food storage and preparation Caregivers forum	MOH, PHCB, IPs	Production of jingles, airing of jingles, flip charts, IECs(handbills), posters		X	X	X	X	X	X	X	X	X	X	X	X	X	6,900,000	IPs, LASG and Private Sector	Number of Jingles aired. Number of hand bills Distributed
2.2.4. Build technical capacity of service providers providing food and nutritional care and support or related services	2.2.4.1 Training of 310 health workers to effectively identify and monitor growth of a child, food and nutrition practices for early childhood development, assessing and referring severely malnourished children for appropriate intervention	MOH, PHCB,IPs	6 Batches  Hall (Big Hall 60 persons/batch), stationeries, communication, tea break, transport, lunch, facilitators fee (6 facilitators for 3 days)		X				X										13,950,000	IPs, LASG and Private Sector	Number of health care workers trained  Number of trainings conducted
	Training of M&E officers (State and LGA levels) on the use nutrition data tools																				

	2.2.5 Ensure that vulnerable children and caregivers receive sufficient and nutritious food through targeted food and nutrition interventions	2.2.5.1 Strengthen Screening and referral system in the community for SAM and MAM	MOH, PHCB, IPs	Transport within LGAs and stipends for 2 CMTs per ward (377 wards at 3000 each), stationeries and MUAC tape for 10 CMTs per LGA		X	X	X	X	X	X	X	X	X	X	X	X	X	22,550,000	IPs, LASG and Private Sector	Number of OVC screened in the community  Number of OVC referred
		2.2.5.2 Strengthen community food demonstration and supplementation sessions through provision of fund to conduct food demonstration classes	MOH, PHCB, IPs	5,000/facility (8 MCC & 303 PHC Transport within LGAs, stipends, IECs(handbills), megaphone		X	X	X	X	X	X	X	X	X	X	X	X	X	21,000,000	IPs, LASG and Private Sector	Number of community food demonstration and supplementation sessions conducted
		2.2.5.3 Provision of Blanket Complementary Food to support malnourished children identified in the community	MOH, PHCB, IPs	Provision of Blanket complementary food			X			X			X				X		50,000,000	IPs, LASG and Private Sector	Number of Blanket complementary food provided.
2	2.2.6 Monitoring and evaluation of food and nutrition services	2.2.6.1. Monthly review meetings with LGA stakeholders on nutrition activities in the LGAs	MOH, PHCB, LSACA, LGA TSC, IPs	60 participant Hall, stationeries, communication, tea break, transport, lunch		X	X	X	X	X	X	X	X	X	X	X	X	X	9,240,000	IPs, LASG and Private Sector	Number of review meetings done

		2.2.6.2 Monthly integrated supportive supervision for OVC services in the health facilities and outreach sites for 10 persons	MOH, PHCB, LSACA	Car hire for monitoring @ N30,000, lunch and communicat ion for 10 monitors		X	X	X	X	X	X	X	X	X	X	X	X	X	X	5,760,000	IPs, LASG and Private Sector	Number of Monthly integrated supportive supervisi on done
	<b>TOTAL</b>																		<b>264,799,500</b>			

TABLE 12: WORK PLAN - STABLE

Specific Objective 1: Attain household stability, with sustainable income to meet the basic needs of vulnerable children																							
TA	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/Indicator
					2021				2022				2023				2024						
					Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4			
3	3.1.1: Advocate, sensitize and build consensus with the community to support HES activities of vulnerable households	3.1.1.1: Conduct advocacy to community and religious leaders in 3 communities/LGA in 20 LGAs	MYSD, LG TSC, IP, CBOs	Refreshments, venues, volunteer's stipend		X													840,000	Local Government, MYSD, IPs, CBO, Private sector	Number of advocacy visits conducted/LGA. Reports of advocacy visit		
		3.1.1.2 Sensitize the community on HES activities and support to vulnerable Households in 3 communities per LGA in 20 LGAs	MYSD, LG TSC, IP, CBOs	Refreshments, venues, volunteer's stipend		X													26,250,000	Local Government, MYSD, IPs, CBO, Private sector	Number of sensitizations conducted per LGA. Reports of sensitization meeting.		
	3.1.2: Map and link available community resources and opportunities to support HES activities of vulnerable Households	3.1.2.1: Mapping of community structures and institution that provide support for vulnerable households	MYSD, LG TSC, IP, CBOs	Community Volunteers stipend, cost of training		X	X												9,000,000	Local Government, MYSD, IPs, CBO, Private sector	Number of mapping conducted. Report of mapping		
		3.1.2.2: Mapping institutions and	MYSD, LG TSC, IP,	Community Volunteers		X	X												9,000,000	Local Government, MYSD, IPs,	Number of mapping conducted.		



		3.1.4.2: Train VSLA groups in VSLA methodology and groups activities, identification of IGAs and basics principles of running small businesses	MYSD, LG TSC, IP, CBOs	Training cost, startup funds, venues, refreshments		X			X											11,615,000	Local Government, MYSD, IPs, CBO, Private sector	Number of VSLA groups trained. Report of activity
Specific Objective 2: Support children to have housing or accommodation made with locally available materials or resources within the community cultural context and are integrated into a family for proper guidance and support.																						
3	3.2.1: Routine assessment of shelter and care needs of vulnerable children in the community	3.2.1.1: Conduct household assessments to identify households in need of shelter and children in need of care	MYSD, LG TSC, IP, CBOs	Community volunteers' stipends		X	X													180,000	Local Government, MYSD, IPs, CBO, Private sector	Number of household assessment conducted. Report of activity
	3.2.2: Map and link existing community resources available to support housing and care for vulnerable children	3.2.2.1: Disseminate directories of service providers and service agencies available in the communities	MYSD, LG TSC, IP, CBOs	Community volunteer's stipend, funds for transit homes			X	X	X											60,000	Local Government, MYSD, IPs, CBO, Private sector	Number of service provider disseminated. Report of activity
<b>TOTAL</b>																				<b>87,519,500</b>		

TABLE 13: WORK PLAN – SAFE

Specific Objective 1: To protect vulnerable children from all forms of abuse, violence, exploitation, and discrimination.																							
TA	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/Indicator
					2021				2022				2023				2024						
					Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4			
4	4.1.1 Sensitization of families and communities on prevention of vulnerable children from child abuse. E.g. rape, defilement domestic violence within the communities	4.1.1.1 Conduct 3 rallies per LGA to increase awareness and publicity campaign in four of the OVC targeted Local Governments.	MYSD, POLICE, NEPWHAN, MOJ, CPN, NPoC, MIN. AGRIC.	Hall rental, payment for publicity materials, e.g. handbills, fliers' payment for hiring sound system and projectors.		X		X		X		X		X		X			22,396,000	MYSD, IPs & PPP	Number of rallies conducted per LGA.		



		4.1.1.2. Organizing periodic town hall meetings with all the stakeholders and community leaders	MYSD, Police, NEPWHAN, MOJ	Mobilization fees.		X		X			X		X					34,740,000	MYSD, IPs & PPP	Number of Town Hall Meeting held per LG
4.1.2	Establishment of structure for full operation of one Stop Child Centre at the state capital, and replicate same at all OVC targeted local government	4.1.2.1 Provision for yearly rental of a temporary accommodation for a One Stop Centre	MOJ, MYSD	Annual rental fees, funds for maintenance of the Centre.				X			X			X				1,000,000	MYSD, IPs & PPP	Availability of annual rental accommodation
4.1.3	To establish and strengthen protection referral systems and linkages among service providers	4.1.3.1 Production of comprehensive directory for ease of referral.	MYSD, MOJ, NEPWHAN, Police, NPoC, NCP, MoA	Update of directory and improvement of referral linkage system			X		X		X		X					30,950,000	MYSD, IPs & PPP	Number of directories produced
4.1.4	To educate and support vulnerable children on prevention and response to child abuse.	4.1.4.1. Training of OVC on how to identify signs of abuse, prevention and report.	MOJ, MYSD, NEPWHAN, NPoC, Police, MoA, NPC	Fund for Transport, Refreshment, Venue, Public address system and stationeries		X		X			X							47,604,000	MYSD, IPs & PPP	Number of trainings held

	4.1.5 To support formal child protection mechanisms.	4.1.5.1 To organize technical capacity building for stakeholders e.g. Social workers, Police, Staff of Child centers etc.	MYSD, MOJ, NPC, NPoC, AGRIC, NEPWHAN, Police, NGOs	Fund for Transport, Refreshment, Venue, Public address system and stationery.				x											8,241,000	MYSD, IPs & PPP	Number of trainings held
4	Specific Objective 2: To ensure the emotional stability, happiness, contentment of vulnerable children with peers and adults.																				
	4.2.1 Capacity building of caregiver on resilience and PSS.	4.2.1.1 Organize 2-day training for caregivers on response to abuse and PSS	MYSD, NEPWHAN, NGO, CPN	Facilitators, Venue, Refreshment, Venue, Projector			X			X		X							28,572,000	MYSD, IPs & PPP	Numbers of Caregivers trained
		4.2.1.2 Rescue and Rehabilitation of survival Abuse	MYSD, MOJ, NPC, , AGRIC, NEPWHAN, POLICE, NGOs	Transport fare (staff), transport fare (police crime scene visitation), transport fare (court appearances), transport fare (victim), victim management			X	X	X	X	X	X	X	X					32,960,000	MYSD, IPs & PPP	Number of children rescue and rehabilitate

	4.2.2 Building the capacity of vulnerable children, to identify, understand and seek PSS services.	4.2.2.1 Develop and distribute age and gender appropriate learning materials and Support communities in organizing child friendly activities such as sports, dance, excursions etc.	MYSD, NGO, NEPW, HAN, CPN	Fund for Transport, Refreshment, Venue, Public address system and stationery.		X			X			X		X						18,208,000	MYSD, IPs & PPP	Numbers of Vulnerable children trained.
<b>TOTAL</b>																			<b>224,671,000</b>			

TABLE 14: WORK PLAN – SCHOOLED

Specific Objective 1: All children achieve their full potential through access to continuous education that ensures appropriate learning from early childhood in homes, schools and communities																							
S/ N	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/ Indicator
					2021				2022				2023				2024						
					Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4			
5	5.1.1 Community Based Support for OVC without Educational Opportunities Project	5.1.1.1 Quarterly Advocacy visits to Faith based Organizations, Opinion Leaders, Local Government Officers and CSOs in targeted LGAs	MoE, MYSD, SUBEB, CAN, MoIS & ARFH ICHSSA Project 2	Media/Publicity /Video/Photography, Printing of Fliers, Refreshment, Allowance for Technical Officers, incidentals.	x				x				x				x				14,520,000	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	No of Advocacy visits conducted quarterly
		5.1.1.2. Enrolment of 200 children of school-going age/LGA into public schools	MoE, MYSD, SUBEB, CAN, MoIS & ARFH ICHSSA Project 2	Care Plan, Enrolment form, School materials (uniform,books, pens etc.)		x	x			x	x			x	x			x	x		46,800,000	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	No of children enrolled/LGA

5	5.1.2.Orientatio n and Training of 200 Community Volunteers on household Vulnerabilit y Assessment in each LGA	5.1.2.1 Household Engagemen t and Enrolment of Caregivers and the Community Volunteers	MoE, MYSD, SUBEB, CAN and MoIS.	Media/Publici ty/ fliers, Video/ Photography, Transport fare, Banners, Public Address System, Rentals (Halls, Chairs, Tables & Generator), Refreshment, Packing Bags, Allowance for Facilitators, Participant fee.	x			x			x				x				23,759,600	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	No of Community Volunteers engaged. No of Community enrolled.
		5.1.2.2 Training of 200 Caregive rs on income generatin g activities	MoE, MYSD, SUBEB, CAN, MoIS & ARFH ICHSSA Project 2	Transport fare for caregivers, Media/Publicity/ fliers, Video/Photograp hy, Banners, Public Address System, Rentals (Hall, Chairs & Tables), Refreshment, Allowance for Facilitators, Incidentals.		x		x		x			x		x			x	19,265,200	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	No of Caregive rs trained

5.1.3 Skill Acquisition Program for 200 OVC in each LGA	5.1.3.1.2 week Bi-annual technical and vocational training for 200 OVC in each of the 20 LGA which will include hair, bead shoe making & catering etc.	MoE, MYSD, SUBEB, CAN, MoIS & ARFH ICHSSA Project 2	Transport Fare for Caregivers, Media/ Publicity/ fliers, Video/Photography, Banners, Public Address System, Venue, Tables, Generator, Chairs, Lunch, Allowance for Facilitators, Participant fees		x	x			x	x			x	x			x	x	35,565,200	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	<b>No of OVC trained. No of training conducted</b>
	5.1.3.2 3day Train-the-Trainers Workshop for 10 Community Volunteers	MoE, MYSD, SUBEB, CAN, MoIS & ARFH ICHSSA Project 2	Transport Fare for 10 Volunteers, Media/Publicity/ fliers, Video/Photography, Banners, Public Address System, Venue, Tables, Fueling of Generator per day, Chairs, Tea Break, Lunch, Allowance for Facilitators, Participant fees, Flip Charts, Park of Markers, Stationeries (Biro, Folder, Notepad and printed material) Per person, projector per day		x			x				x			x				13,305,200	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private Sector	<b>No of volunteers trained</b>

5	5.1.4 train the community volunteers on Kids Club Facilitation Programme for LGAs	5.1.4.1 Formation of kids clubs in each of the 20 LGAs. Formation of functional Kids club.	MoE & SUB EB.	Printing of Club Handbook, Uniform for Club members, Teachers Guide, Flip Charts, Pack of Marker, Transport for Instructors.			x	x			x	x			x	x		x	x	4,890,000	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private sector	No of kids club that are formed. No of functional Kids club.
		5.1.4.2 Provision of homegrown feeding Programme for 20 OVC in each 20 LGA	MoE & SUB EB.	Food Pack (rice, beans, garri), transportation for volunteers, per diem.		x		x		x		x		x		x		x		19,920,000	MoE, MYSD, SUBEB, CAN, MoIS, ARFH ICHSSA Project 2 & Private sector	No of OVC fed.
	<b>TOTAL</b>																			<b>178,025,200</b>		

Table 15: Work Plan - M&E and Information Systems

Specific Objective 1: State and Local Government levels provide policy guidance, coordination and enabling environment for all stakeholders in the provision of social services for vulnerable children																							
TA	Activity	Sub - Activity	Responsibility	Resources	Time Frame																Cost (N)	Source of fund	MOV/ Indicator
					2021				2022				2023				2024						
					Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4	Q 1	Q 2	Q 3	Q 4			
6	6.1.1 Develop and adapt OVC M&E Plan to all stakeholders in the State, Local Governments.	6.1.1.1 Develop OVC M&E Plan for Lagos State	Technical Steering Committee on OVC in Lagos State, MYSD, IPs.	Meeting Venue, Honorarium, Stationeries, Printing of M&E Policy document , Logistics			x												8,934,000	MYSD, IPs & PPP	Number of M&E policy documents produced for stakeholder at the State and community level.		
		6.1.1.2 Dissemination/ adaptation of policy documents	MYSD, TSC, IPs	Meeting Venue, Honorarium, Stationeries, Printing of M&E Policy document , Logistics				x	x	x	x	x							1,500,000	MYSD, IPs & PPP	Number policy documents distributed to all OVC stakeholders		
Specific Objective 2: Systems and skilled staff are available at the State, Local Government levels, and the community to provide effective and integrated quality social services for VC																							



	6.2.1 Capacity development of social workforce at the State, Local Government and Community levels to ensure quality OVC	6.2.1.1 Training and development of social workforce at the State, Local Government and Community level.	MYSD, TSC, IPs, TWG	Meeting Venue, Honorarium, Stationeries, Printing of M&E Policy document, Logistics						x											43,244,000	MYSD, IPs & PPP	Number of State, Local Government and community Social workers trained
	response in Lagos State																						
Specific Objective 3: Funds are mobilized, allocated, used and tracked at the State, Local Government levels, and the community for provision of social services for vulnerable children and their households																							
	6.3.1 Ensure that mobilized and allocated funds provided by PPP and development partners to IPs and CBOs are used appropriately or OVC activities	6.3.1.1 Financial audit workshop for IPs and CBOs working on OVC in the State.	TSC M&E unit	Venue, transportation communication, Lunch, Honorarium		x		x		x		x		x		x		x		x	9,000,000	MYSD, IPs & PPP	Number of financial audit workshops conducted

		6.3.1.2 Organize monthly, quarterly and annual review meetings with development and implementing partners on progress mapping.	TSC M&E unit	Venue, transportation, communication, Lunch	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	6,273,000	MYSD, IPs & PPP	Number of financial review meetings held in a year on OVC funding.
Specific Objective 4: All vulnerable children and their households have access to social protection that ensures quality standard in service provision for all developmental needs of children including health, food and nutrition, education, shelter and care, protection, psychosocial and Economic Strengthening																							
	6.4.1 Monitoring and evaluation of service provision to OVC in Lagos State	6.4.1.1 Routine monitoring visits to LGAs, IPS and CBOs working on OVC in Lagos State by the State, LGAs and TSC members	TSC M&E unit	Transportation, communication, Lunch	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	x	7,740,000	MYSD, IPs & PPP	Number of routine monitoring visits carried out.
		6.4.1.2 Quarterly Data Quality Assurance visit to CBOs and review meetings / feedback sessions.	TSC M&E unit	Transportation, communication, Lunch	x				x				x							x	192,000	MYSD, IPs & PPP	Number of Data Quality Assurance visits carried out.
Specific Objective 5: A functional information management system is used by all stakeholders for planning, monitoring and evaluating social services for vulnerable children at the State and Local Govt levels																							
	6.5.1 Ensuring that the OVC information management system (NOMIS) is used by all stakeholders I planning monitorin	6.5.1.1 Training of M &E Officers at the Local Government and CBOs on the use of OVC M&E reporting tools and NOMIS and other MIS tools.	IPs, MYSD, M &E Officer	Meeting Venue, Honorarium, Stationeries, Printing of M&E Policy document, Logistics				x					x							x	26,388,000	MYSD, IPs & PPP	Number of M &E Officers and CBOs staff trained on OVC reporting tools and NOMIS



## 2.6 OP BUDGET SUMMARY AND ANALYSIS

The total cost of the 2021 – 2024 OVC Operational Plan is Eight Hundred & Ninety Three Million Three Hundred & Eighty Thousand Two Hundred Naira (N893,380,200).

A breakdown of the 2021 – 2024 budgets showing the contribution from each Thematic Area can be seen in Table 16 below:

*Table 16: OP Budget Analysis*

S/No	Thematic Area	Budget (N)	Percentage Contribution (%)
<b>1</b>	Leadership, Governance and Coordination	30,700,000	<b>3.4</b>
<b>2</b>	Healthy	264,799,500	<b>29.6</b>
<b>3</b>	Stable	87,519,500	<b>9.8</b>
<b>4</b>	Safe	224,671,000	<b>25.1</b>
<b>5</b>	Schooled	178,025,200	<b>19.9</b>
<b>6</b>	M&E and Information Systems	107,665,000	<b>12.1</b>
	<b>TOTAL</b>	<b>893,380,200</b>	<b>100</b>

Thus, the Health Thematic Area (Healthy) has the highest budget for the implementation of the OP (29.6% of the total budget), while Leadership, Governance and Coordination Thematic Area has the lowest budget (3.4%).

## **2.7 RECOMMENDATIONS**

- ❖ Advocacy visits to line Ministries, Departments and Agencies to enlighten the heads of these ministries of the OVC'S plans and strategies for the purposes of inclusion in the years' budget.
- ❖ Regular follow up on advocacy visitation to ensure implementation.
- ❖ Funding for management of the Child protection Centers, for arrest of victims by the Police and for preservation of evidence and documentation.
- ❖ There is a need for more of these vulnerable children to be registered by the National Population Commission.
- ❖ Provision of more accommodation for children with special needs.

# **CHAPTER 3**

## **IMPLEMENTATION FRAMEWORK FOR THE 2021-2024 OPERATIONAL PLAN**

## **CHAPTER 3: IMPLEMENTATION FRAMEWORK FOR THE 2021 – 2024 OPERATIONAL PLAN**

### **3.1 IMPLEMENTATION FRAMEWORK**

The Implementation framework outlines the main features and concepts that will guide the implementation of the 2021 - 2024 Operational Plan for Lagos State Ministry of Youth & Social Development. It will help optimize and harmonies the efforts of all the various players and stakeholders involved in Orphan and Vulnerable Child management in Lagos State.

### **3.2 OWNERSHIP OF THE PLAN**

Lagos State Government

### **3.3 LEADERSHIP**

Honorable Commissioner for Youth & Social Development of the Lagos State Ministry of Youth & Social Development

### **3.4 SCOPE AND COVERAGE**

Entire OVC population in Lagos State

### **3.5 CORE INTERVENTION AREAS**

The following core interventions areas will conduct activities for OVC care and support:

3.5.1 Leadership, Governance and Coordination

3.5.2 Healthy: This will be through Health and Food & Nutrition Security

3.5.3 Stable: This will be through Household Economic Strengthening, Shelter & Care

3.5.4 Safe: This will be via Protection and Psychosocial Support

3.5.5 Schooled: This will be via Education and Training

3.5.6 Monitoring & Evaluation and Information Systems

### **3.6 COLLABORATION**

OVC management is a cost intensive responsibility that cannot be undertaken by the Lagos State Government alone. Major collaborators include:

3.6.1 Multi-lateral and Bi-lateral organizations

3.6.2 Non-Governmental Organizations

3.6.3 Private-for-profit health providers

3.6.4 Faith based health providers

3.6.5 Civil Society Organizations

### **3.7 RESOURCES**

All development partners, implementing agencies, public and private stakeholders involved in OVC care and support in Lagos State will buy into the plan, adopt specific activities in the plan and contribute resources for implementing them in a harmonized and coordinated manner.

### **3.8 CO-ORDINATION**

Lagos State Ministry of Youth & Social Development will provide leadership, coordinate and harmonies the efforts of all players and stakeholders in order to achieve the desired results of OVC care and support in the state. This will be done via the following committees:

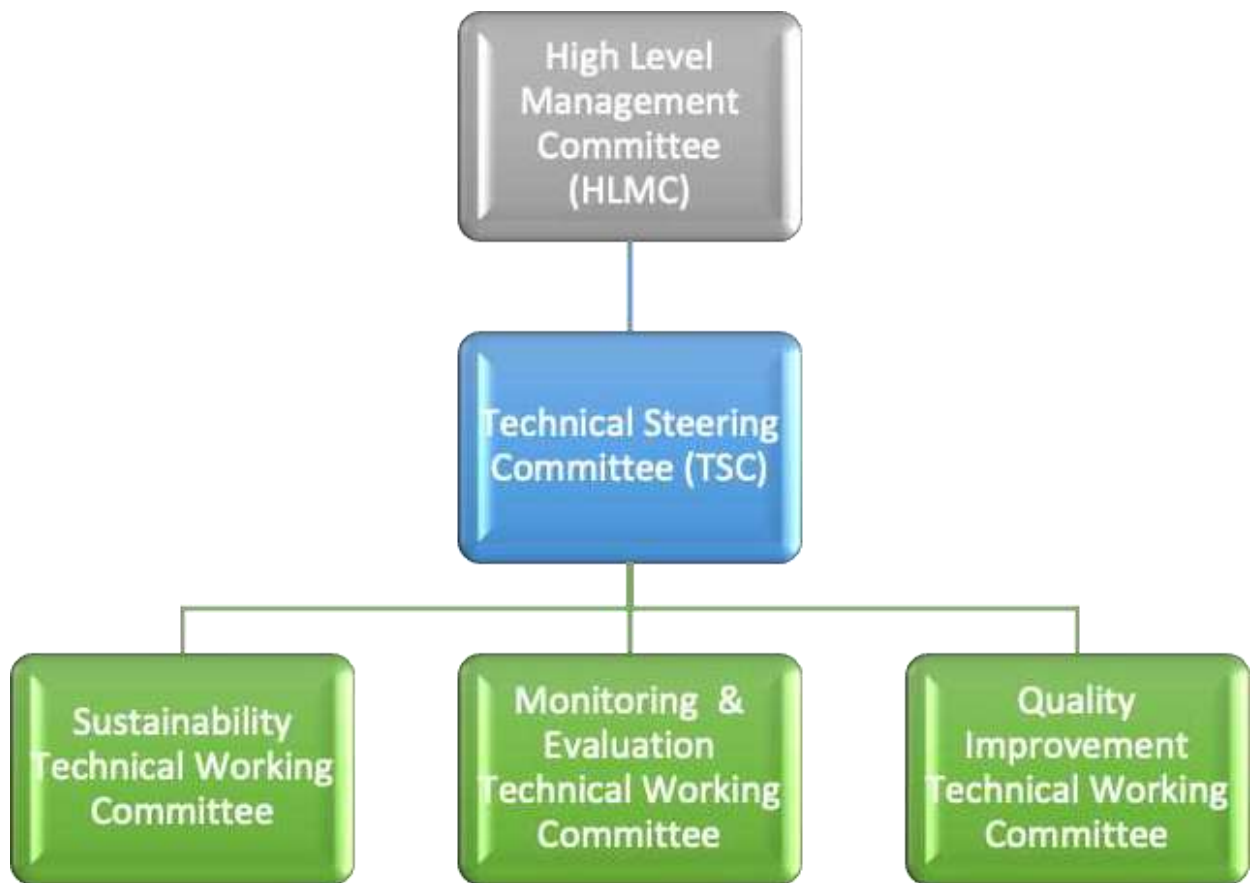
3.8.1 High Level Management Committee

3.8.2 Technical Steering Committee



### 3.8.3 Technical Working Committee

The hierarchy of these committees is as shown in Figure 5:



*Figure 5: Hierarchy of Coordination Committees*

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# ANNEXES

## Annex 1: Costing Sheets

### Leadership, Governance & Coordination

TA	ACTIVITY	SUB-ACTIVITY	COST ITEMS	UNIT COST	QTY	FREQUENCY	NO OF DAYS	NOOF PERSONS	AMOUNT (N)
1	1.1.1 Coordination / Leadership of TSC	1.1.1.1 Establishment of sub committees	Meeting venue	125,000	1	1	1	1	125,000
			Lunch	4,000	1	1	1	40	160,000
			Transportation	5,000	1	1	1	40	200,000
	Sub Total							485,000	
		1.1.1.2 Quarterly Meeting of TSC	Meeting venue	125,000	1	4	1	1	500,000
			Lunch	4,000	1	4	1	40	640,000
			Transportation	5,000	1	1	1	40	200,000
	Sub Total							1,340,000	
		1.1.1.3 TWG meetings at the LGA	Meeting venue	125,000	1	4	1	1	500,000
			Lunch	4,000	1	4	1	30	480,000
			Transportation	5,000	1	4	1	30	600,000
	Sub Total							1,580,000	
	Total							3,405,000	
1	1.2 .1 Financing / Resource Mobilization	1.2 .1.1 Planning Meeting with Stakeholders	Venue	200,000	1	1	1	1	200,000
			Lunch	3,000	1	1	1	50	150,000
			Transportation	5,000	1	1	1	50	250,000
	Sub Total							600,000	
		1.2 .1.2 Development of terms of Reference for Resource mobilization Committee	staff time						0
	Sub Total							0	
		1.2 .1.3 Set up of Resource Mobilization Committee	Venue	125,000	1	1	1	1	125,000
			Lunch	3,000	1	1	1	40	120,000

	Sub Total								245,000
		1.2 .1.4 Establishment of PPP for Resource Mobilization	Lunch	3,000	1	1	1	40	120,000
	Sub Total								120,000
		1.2 .1.5 Resource Mapping	Transportation	3,000	1	1	5	20	300,000
			Data collectors Fee	10,000	1	1	5	20	1,000,000
			Consultant Fee	25,000	1	1	5	1	125,000
	Sub Total								1,425,000
		1.2 .1.6 Launching of the AOP/ Resource Mobilization Event	Venue	500,000	1	1	1	1	500,000
			Lunch	10,000	1	1	1	150	1,500,000
			Transportation	5,000	1	1	1	80	400,000
			Materials	1,000	1	1	1	150	150,000
			Printing (Invitation, envelop/brochure)	1,500	1	1	1	150	225,000
			Press Coverage	20,000	4	1	1	1	80,000
			Banners (Backdrop, rollup banner)	30,000	3	1	1	1	90,000
			MC (MC, entertainer)	40,000	1	1	1	1	40,000
			Photography /video coverage	200,000	1	1	1	1	200,000
			Ushers	10,000	1	1	1	5	50,000
			Security	10,000	1	1	1	2	20,000
	Sub Total								3,255,000
	Total								5,645,000
1	1.3.1 Monitoring & Evaluation	1.3.1.1 Quarterly Review meeting with all relevant stakeholders	Venue	125,000	1	15	1	1	1,875,000
			Lunch	4,000	1	15	1	50	3,000,000
			Transportation	5,000	1	15	1	50	3,750,000
	Sub Total								8,625,000
	Total								8,625,000
1	1.4.1 Partnership & Collaboration	1.4.1.1 Identification & Update of Key Partners working in Lagos State	Transportation	10,000	1	1	5	5	250,000

	Sub Total								250,000
		1.4.1.2 IPs Engagement Meeting	Venue	125,000	1	4	1	1	500,000
			Lunch	4,000	1	4	1	40	640,000
			Transportation	5,000	1	4	1	20	400,000
	Sub Total								1,540,000
		1.4.1.3 PPP forum and engagement of stakeholders (Biannual)	Venue	125,000	1	8	1	1	1,000,000
			Lunch	4,000	1	8	1	30	960,000
	Sub Total								1,960,000
	Total								3,750,000
1	1.5.1 Human Resource / Capacity Building	1.5.1.1 Capacity Assessment of Social Work Force	Consultancy fee	50,000	1	1	5	2	500,000
	Sub Total								500,000
		1.5.1.2 Training Needs Assessment	Consultancy fee	50,000	1	1	5	2	500,000
	Sub Total								500,000
		1.5.1.3 Resource Mobilization Training	Venue	125,000	1	1	5	1	625,000
			Lunch	4,000	1	1	5	45	900,000
			Tea break	1,500	1	2	5	45	675,000
			Transportation	3,000	1	1	5	45	675,000
			DSA	20,000	1	1	5	45	4,500,000
			Training Materials	1,000	1	1	1	45	45,000
	Sub Total								7,420,000
	Total								8,420,000
1	1.6.1 Advocacy Campaign	1.6.1.1 High Level Advocacy Visit to Ministries, Department Agencies (MDAs)	Transportation	3,000	1	1	10	10	300,000
			Printing of Materials	1,000	1	1	1	60	60,000
			Courier	1,000	1	1	1	60	60,000
			Communication	15,000	1	1	1	1	15,000
	Sub Total								435,000
		1.6.1.2 High Level Advocacy Visit to Private Organizations	Transportation	5,000	1	1	5	15	375,000
			Materials	1,000	1	1	1	15	15,000
			Courier	1,000	1	1	1	15	15,000
			Communication	15,000	1	1	1	1	15,000

	Sub Total								420,000
	Total								855,000
	<b>GRAND TOTAL</b>								<b>30,700,000</b>

## Healthy

S/NO	ACTIVITY	SUB-ACTIVITY	COST ITEMS	UNIT COST	QTY	FREQUENCY	NO OF DAYS	NO OF PERSONS	AMOUNT (N)
2	2.1.1 Develop a referral system and establish linkages	2.1.1.1 Merging of service delivery directories by LGA at the community and facility level. Printing and distribution of service directory to facilities and stakeholders	Printing	3,000	1000	1	1	1	3,000,000
			Hiring of Vehicle	30,000	10	1	1	1	300,000
			Communication & Correspondence	10,000	1	1	1	6	60,000
		Sub-Total for 2.1.1.1							3,360,000
2	2.1.1.	2.1.1.2 Meeting of stakeholders on Integration of OVC services across healthcare programs	Hall	125,000	20	4	1	50	10,000,000
			Lunch	3,000	20	4	1	50	12,000,000
			Tea Break	1,500	20	4	1	50	6,000,000
			Transport	3,000	20	4	1	50	12,000,000
		Sub-Total for 2.1.1.2							40,000,000
		Sub-Total for 2.1.1							43,360,000
2	2.1.2 Promote healthy living and prevention of child and adolescent illnesses	2.1.2.1 Printing of culturally acceptable BCC materials	Printing	200	12000	1	1	1	2,400,000
			Hiring of Vehicle	30,000	1	1	20	1	600,000
			Stipend for Driver & 1 other personnel	5,000	1	1	20	2	200,000
		Sub-total for 2.1.2.1							3,200,000
	2.1.2	2.1.2.2 Sensitization of caregivers, Adolescent, community members, health workers, school personnel on basic health care (Nutrition, HIV, Malaria etc.) and referral guidelines	Hall	125,000	20	4	1	30	10,000,000
			Lunch	3,000	20	4	1	30	7,200,000
			Transport	3,000	20	4	1	30	7,200,000
		Sub-Total for 2.1.2.2							24,400,000
		Subtotal for 2.1.2							27,600,000
	2.1.3 Provide health education at	2.1.3.1 Support groups or platforms that provide	Sanitary Pads	350	1000	2	1	1	700,000
			Hand bands	100	1000	2	1	1	200,000

	community and household level	adolescents with access to adolescent friendly primary health care and reproductive health needs with sanitary pads, educative hand bills and books	Books	1,000	1000	2	1	1	2,000,000
		Sub-total							2,900,000
	Sub-total for 2.1.3								2,900,000
	2.1.4 Ensure access to appropriate treatment and care services for vulnerable children and their households	2.1.4.1 Provide basic first line training of 400 community workers and caregivers to identify signs of physical and mental illness and to respond appropriately to those signs	Hall (big)	250,000	1	1	4	1	1,000,000
			Training Materials	1,000	1	1	4	400	1,600,000
			Communication	15,000	1	1	4	1	60,000
			Lunch	3,000	1	1	4	404	4,848,000
			Facilitators	25,000	1	1	4	4	400,000
			Transport	5,000	1	1	4	404	8,080,000
		Sub-total						15,988,000	
	2.1.4	2.1.4.2 Capacity building of 200 case managers to better identify and track the health care needs of children and their caregivers	Hall (big)	250,000	1	1	2	1	500,000
			Training Materials	1,000	1	1	1	200	200,000
			Communication	15,000	1	1	1	1	15,000
			Lunch	3,000	1	1	2	204	1,224,000
			Facilitators	25,000	1	1	2	4	200,000
			Transport	5,000	1	1	2	204	2,040,000
		Sub-Total						4,179,000	
		2.1.4.3 Advocacy meeting with development partners working on OVC to mobilize resources for enrolment of OVC into Lagos Health insurance scheme	Lunch	3,000	1	2	1	40	240,000
			Tea Break	1,500	1	2	1	40	120,000
			Hall	125,000	1	2	1	1	250,000
			Transport	5,000	1	2	1	40	400,000
								1,010,000	
	Sub-total for 2.1.4							21,177,000	
	2.2.1 Conduct ongoing assessments of community and household nutritional and food security needs and the resources available to	2.2.1.1 Conduct household assessments on availability and adequacy of food and nutrition, noting gaps and document/ disseminate findings to appropriate stakeholders	Stipend 3 Community Malnutrition Trackers/ward (175 PPL in 10 LGAs)	5,000	1	1	1	1128	5,640,000



	meet those needs		60 Facility Personnel M&E, HE & NFP)	10,000	1	1	1	60	600,000
			Printing (3 pages Questionnaire @ 100/page)	100	150,000	1	1	1	15,000,000
			Phone calls	1,000	1	1	1	1128	1,128,000
			Stationery	500	1	1	1	1128	564,000
		Sub-total							22,932,000
		2.2.1.2 Analysis of questionnaires for household assessment.	Data Analyst fee	15	150,000	1	1	1	2,250,000
		Sub-total							2,250,000
		2.2.1.3 One-day dissemination of assessment result to stakeholders	Hall	125,000	1	1	1	1	125,000
			Stationeries	1,000	1	1	1	55	55,000
			Lunch	3,000	1	1	1	55	165,000
			Tea break	1,500	1	1	1	55	82,500
			Transport	5,000	1	1	1	55	275,000
			Communication	15,000	1	1	1	1	15,000
		Sub-total							717,500
	2.2.1	2.2.1.4 A 4- day Stakeholders engagement for 200 participants (Government authorities, religious leaders, schools, and NGOs) to discuss child and household food and nutrition needs and to create action plans to address the gaps	Hall	125,000	1	1	4	1	500,000
			Stationery	1,000	1	1	1	50	50,000
			Communication	15,000	1	1	1	1	15,000
			Tea Break	1,500	1	1	4	50	300,000
			Lunch	3,000	1	1	4	50	600,000
			Transport	5,000	1	1	4	50	1,000,000
		Sub-total							2,465,000
	Sub-total 2.2.1								28,364,500
	2.2.2 Build effective partnerships, linkages and referrals for nutritional services	2.2.2.1 Quarterly review of Nutrition support among Government and Non-Government (Private, individuals, FBOs, NGOs) i.e. Facility & community based	Stationery	1,000	1	6	1	60	360,000
			Communication	15,000	1	6	1	1	90,000
			Tea Break	1,500	1	6	1	60	540,000
			Transport	3,000	1	6	1	60	1,080,000
			Lunch	3,000	1	6	1	60	1,080,000
		Sub-total							3,150,000

		2.2.2.2 Identify, link and follow up on Vulnerable Children and caregivers with appropriate referrals to governmental and non-governmental organizations for food and nutrition support	Communication	15,000	1	12	1	5	900,000
			Stipend	3,000	1	12	1	20	720,000
		Sub-total							1,620,000
		2.2.2.3 Stakeholders meeting to strengthen existing Partnership across Relevant MDAs and Development Partners	Hall	125,000	1	4	1	1	500,000
			Stationery	1,000	1	4	1	60	240,000
			Communication	15,000	1	4	1	1	60,000
			Tea Break	1,500	1	4	1	60	360,000
			Lunch	3,000	1	4	1	60	720,000
			Transport	5,000	1	4	1	60	1,200,000
		Sub-total							3,080,000
	Sub-total 2.2.2								7,850,000
	2.2.3 Engage communities/households, in nutrition education, including food production, preparation, storage and use.	2.2.3.1 Community Sensitization through community dialogue meetings, Media appearances (TV and Radio) Focus Group Discussion Motorized Campaign and various Market storms (Campaigns in Park and settlement along Railroads)	Media Coverage	20,000	1	4	1	1	80,000
			IEC	200	3000	4	1	1	2,400,000
			Transport	80,000	1	4	1	1	320,000
			Production of Banner (2 per LGA)	15,000	20	1	1	1	300,000
			Band	60,000	1	4	1	1	240,000
			Fueling	2,000	1	4	1	1	8,000
			Stipend	3,000	1	4	1	40	480,000
			Mascot	20,000	1	4	1	1	80,000
			Refreshment	1,500	1	4	1	40	240,000
		Sub-total							4,148,000
		2.2.3.2 Promote appropriate Nutritional interventions for different age groups. Adequate WASH Safe food storage and preparation Caregivers forum	Jingles	50,000	1	6	1	1	300,000
			Airing jingles	50,000	1	6	5	2	3,000,000
			IEC/Posters	200	3000	6	1	1	3,600,000
		Sub-total							6,900,000

	Sub-Total 2.2.3								11,048,000
2.2.4. Build technical capacity of service providers providing food and nutritional care and support or related services	2.2.4.1 Training of 310 health workers to effectively identify and monitor growth of a child, food and nutrition practices for early childhood development, assessing and referring severely malnourished children for appropriate intervention Training of M&E officers (State and LGA levels) on the use nutrition data tools.	Hall	200,000	1	6	3	1	3,600,000	
		Stationery	1,000	1	6	1	60	360,000	
		Communication	15,000	1	6	1	1	90,000	
		Tea Break	1,500	1	6	3	60	1,620,000	
		Lunch	3,000	1	6	3	60	3,240,000	
		Transport	3,000	1	6	3	60	3,240,000	
		Facilitator	25,000	1	6	3	4	1,800,000	
	Sub-total							13,950,000	
	Sub-total 2.2.4							13,950,000	
2.2.5 Ensure that vulnerable children and caregivers receive sufficient and nutritious food through targeted food and nutrition interventions	2.2.5.1 Strengthen Screening and referral system in the community for SAM and MAM	3 Community Malnutrition Trackers/ (ward 175 wards)	3,000	175	12	1	3	18,900,000	
		Stationery	500	175	12	1	3	3,150,000	
		MUAC tape	500	1000	1	1	1	500,000	
	Sub-total							22,550,000	
	2.2.5.2 Strengthen community food demonstration and supplementation sessions through provision of fund to conduct food demonstration classes	Food Demonstration	5,000	350	12	1	1	21,000,000	
	Sub-total							21,000,000	
	2.2.5.3 Provision of Blanket Complementary Food to support malnourished children identified in the community	Blanket complementary Food	10,000	5000	1	1	1	50,000,000	
	Sub-total							50,000,000	
	Sub-total 2.2.5							93,550,000	
2.2.6 Monitoring	2.2.6.1. Monthly review meetings	Hall	125,000	1	12	1	1	1,500,000	

	and evaluation of food and nutrition services	with LGA stakeholders on nutrition activities in the LGAs	Stationery	1,000	1	12	1	60	720,000
			Communication	15,000	1	12	1	1	180,000
			Tea Break	1,500	1	12	1	60	1,080,000
			Lunch	3,000	1	12	1	60	2,160,000
			Transport	5,000	1	12	1	60	3,600,000
		Sub-total							9,240,000
		2.2.6.2 Monthly integrated supportive supervision for OVC services in the health facilities and outreach sites for 10 persons	Car Hire	30,000	1	12	1	10	3,600,000
			Lunch	3,000	1	12	1	10	360,000
			Communication	15,000	1	12	1	10	1,800,000
			Stipend	10,000	1	12	1	10	1,200,000
		Sub-total							5,760,000
	Sub-Total 2.2.6								15,000,000
<b>TOTAL</b>									<b>264,799,500</b>

## Stable

TA	ACTIVITY	SUB-ACTIVITY	COST ITEMS	UNIT COST	QTY	FREQUENCY	NO OF DAYS	NO OF PERSONS	AMOUNT (N)
3	3.1.1: Advocate, sensitize and build consensus with the community to support HES activities of vulnerable households	3.1.1.1: Conduct advocacy to community and religious leaders.	Tea break	1,500	1	20	1	20	600,000
			Volunteer's stipend	3,000	1	20	1	3	180,000
			Transport within LGA	3,000	20	1	1	1	60,000
		Sub-Total for 3.1.1.1							840,000
		3.1.1.2 Sensitize the community on HES activities and support to vulnerable Households	Hall	125,000	1	20	1	1	2,500,000
			Stationeries	5,000	1	20	1	40	4,000,000
			Tea break	1,500	1	20	1	40	1,200,000
			Volunteer stipend	3,000	1	20	1	3	180,000
			Transport within LGA	3,000	3	20	1	40	7,200,000
			Projector	10,000	1	20	1	1	200,000
			Public Address system	15,000	1	20	1	1	300,000
			Flipchart	3,000	1	20	1	1	60,000
			Pack of markers	1,500	1	20	1	1	30,000
			Media coverage	20,000	1	20	1	1	400,000
			Jingles	50,000	1	20	1	1	1,000,000
			Airing of jingles per slot	50,000	1	20	1	1	1,000,000
			IECs	200	1000	20	1	1	4,000,000
		Printing and binding reports	3,000	3	20	1	1	180,000	
		Printing of posters	200	1000	20	1	1	4,000,000	
		Sub-Total for 3.1.1.2							26,250,000
	Total for 3.1.1								27,090,000

3	3.1.2: Map and link available community resources and opportunities to support HES activities of vulnerable Households	3.1.2.1: Mapping of community structures and institution that provides support for vulnerable Households.	Volunteers stipend	3,000	3	20	1	50	9,000,000
		Sub-Total for 3.1.2.1							9,000,000
3		3.1.2.2: Mapping institutions and organizations that provide/offer opportunities for free vocational training support.	Volunteers stipend	3,000	3	20	1	50	9,000,000
		Sub-Total for 3.1.2.2							9,000,000
	Sub-Total for 3.1.2								18,000,000
	3.1.3: Develop and support community initiatives for effective interventions for vulnerable households specific to the community and households	3.1.3.1: Enlightenment and sensitization of community stake holders on identification and providing support to vulnerable Households in the community during community stake holders meeting	Hall	250,000	1	20	1	1	5,000,000
			Stationeries	1,000	3	20	1	50	3,000,000
			Tea break	1,500	3	20	1	50	4,500,000
			Volunteer stipend	3,000	1	20	1	3	180,000
			Transport within LGA	2,000	3	20	1	50	6,000,000
			Projector	10,000	1	20	1	1	200,000
			Public Address system	15,000	1	20	1	1	300,000
			Flipchart	3,000	1	20	1	1	60,000
			Pack of markers	1,500	1	20	1	1	30,000
			Media coverage	20,000	1	20	1	1	400,000
			Jingles	50,000	1	20	1	1	1,000,000
			Airing of jingles per slot	50,000	1	20	1	1	1,000,000
			IECs	200	1000	20	1	1	4,000,000
			Printing and binding reports	3,000	3	20	1	1	180,000
	Printing of posters	200	1000	20	1	1	4,000,000		

		Sub-Total for 3.1.3.1							29,850,000
		3.1.3.2: Strengthening the CBO/community volunteer capacity in responding and providing support to vulnerable Households.	Hall	125,000	1	1	1	1	125,000
			Stationeries	1,000	1	1	1	40	40,000
			Lunch	3,000	1	1	1	40	120,000
			Tea break	1,500	1	2	1	40	120,000
			Volunteer stipend	3,000	1	1	1	60	180,000
			Projector	10,000	1	1	1	1	10,000
			Public Address system	15,000	1	1	1	1	15,000
			Flipchart	3,000	1	1	1	1	3,000
			Pack of markers	1,500	1	1	1	1	1,500
			Facilitator fee	25,000	1	1	1	1	25,000
			Transport facilitator per KM	100	250	1	1	1	25,000
		Sub-Total for 3.1.3.2							664,500
	Sub-Total for 3.1.3								30,514,500
	3.1.4: Provide older children and child headed households with economic strengthening activities including building vocational skills.	3.1.4.1 Visit vocational institutions to provide tuition for OVC to train in accredited VTIs and awarded with certificates	Transport within LGA	3,000	20	1	1	1	60,000
		Sub-Total for 3.1.4.1							60,000
	3.1.4	3.1.4.2: Train VSLA groups in VSLA methodology and groups activities, identification of IGAs, basics of how to run a small business and basic principles of IGAs.	Hall	125,000	1	20	1	1	2,500,000
			Stationeries	1,000	1	20	1	40	800,000
			Lunch	3,000	1	20	1	40	2,400,000
			Tea break	1,500	2	20	1	40	2,400,000
			Volunteer stipend	3,000	1	20	1	40	2,400,000
			Projector	10,000	1	20	1	1	200,000
			Public Address system	15,000	1	20	1	1	300,000
			Flipchart	3,000	1	20	1	1	60,000
			Pack of markers	1,500	1	20	1	1	30,000

			Facilitator fee	25,000	1	20	1	1	500,000
			Transport facilitator per KM	100	250	1	1	1	25,000
		Sub-Total 3.1.4.2							11,615,000
	Total for 3.1.4								11,675,000
3	3.2.1: Routine assessment of shelter and care needs of vulnerable children in the community	3.2.1.1: Conduct household assessments to identify households in need of shelter and children in need of care.	Volunteer's Stipend	3,000	20	1	1	3	180,000
		Sub-Total 3.2.1.1							180,000
	Total for 3.2.1								180,000
	3.2.2: Map and link existing community resources available to support housing and care for vulnerable children	3.2.2.1: Map and share directories of service providers and service agencies that are available in the communities.	Volunteers stipend	3,000	20	1	1	1	60,000
		Sub-Total 3.2.2.1							60,000
	Total for 3.2.2								60,000
	<b>GRAND TOTAL</b>								<b>87,519,500</b>



## Safe

TA	ACTIVITY	SUB-ACTIVITY		UNIT COST	QTY	FREQUENC Y	NO OF DAYS	NO OF PERSONS	AMOUNT (N)
4	4.1 Sensitization of families and communities on prevention of vulnerable children from child abuse. E.g. rape, defilement domestic violence within the communities.	4.1.1.1 Organize rally to Increase awareness and publicity in four of the OVC targeted Local Governments.	Hiring of Truck for rally	80,000	3	4	1	1	960,000
			Music Band for Road walk	60,000	3	4	3	1	2,160,000
			Megaphone	15,000	4	1	1	1	60,000
			Buying & printing of T- shirt	3,000	1200	1	1	1	3,600,000
			IECs - Handbills/Flyers per copy	200	12000	1	1	1	2,400,000
			Hiring of Generator	15,000	3	4	3	1	540,000
			Banner	25,000	3	4	3	1	900,000
			Media Coverage/press review	20,000	3	4	3	1	720,000
			Buying & printing of Face cap	1,500	1200	1	1	1	1,800,000
			Transport allowance (capital) per day	5,000	3	4	3	20	3,600,000
			Transport allowance (outside capital, within) per Km	3,000	1	1	1	80	240,000
			Tea break/ Refreshment	1,500	1200	1	1	1	1,800,000
			Lunch	3,000	1200	1	1	1	3,600,000
			Battery For megaphone	4,000	4	1	1	1	16,000
		Sub Total							22,396,000
		4.1.1.2. Organizing periodic town hall meetings with all the stakeholders and community leaders	Venue (Big; 70 & above)	250,000	3	4	3	1	9,000,000
			Public Address System Per day	15,000	3	4	3	1	540,000
			Banner	25,000	3	4	3	1	900,000

			Facilitator fee/ Honorarium (Medium)	50,000	3	4	3	1	1,800,000
			Tea break/ Refreshment	1,500	2400	1	1	1	3,600,000
			Lunch	3,000	2400	1	1	1	7,200,000
			Media Coverage/press review	20,000	3	4	3	1	720,000
			Transport allowance (capital) per day	5,000	20	3	4	1	1,200,000
			Transport - within LGA per day	3,000	180	3	4	1	6,480,000
			Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	2400	1	1	1	2,400,000
			IECs - Handbills/Flyers per copy	200	2400	1	1	1	480,000
			Projector Per day	10,000	12	1	1	1	120,000
			Fueling of generator (liters per hour)	10,000	12	1	1	1	120,000
			Hiring of Generator	15,000	3	4	1	1	180,000
		Sub Total							34,740,000
	Total								57,136,000
	4.1.2 Establishment of structure for full operation of One Stop Child Centre at the state capital, and replicate same at all OVC targeted local government	4.1.2.1 Provision for yearly rental of a temporary accommodation for a One Stop Centre	Annual Rent for temporary accommodati on	250,000	1	4	1	1	1,000,000
		Sub Total							1,000,000
	Total								1,000,000
	4.1.3 To establish and	4.1.3.1 Map out service	Production of Directory	1,000	2000	1	1	1	2,000,000

strengthen protection referral systems and linkages among service providers.	providers / Organizations on child protection in the State, Local Government and Communities and shared with Stakeholders	Transport for Volunteer within	3,000	1	1	10	50	1,500,000
		Transport for State Coordinators	5,000	1	1	10	10	500,000
		Honorarium for Coordinators	25,000	10	1	10	10	25,000,000
		Lunch	3,000	1	1	10	60	1,800,000
		Communication	15,000	10	1	1	1	150,000
	Sub Total							30,950,000
Total								30,950,000
4.1.4 To educate and support vulnerable children on prevention and response to child abuse.	4.1.4.1 Organize three-day training, Programme to help the vulnerable children detect signs of abuse.	Venue (small; <40persons)	200,000	1	2	3	1	1,200,000
		Projector Per day	10,000	1	4	3	1	120,000
		Public Address System Per day	15,000	1	4	3	1	180,000
		Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	1	4	3	100	1,200,000
		Printing of Booklet/manuals per copy	100	4	4	3	100	480,000
		Tea break/ Refreshment	1,500	3	4	3	100	5,400,000
		Facilitator fee/ Honorarium (Medium)	50,000	3	4	3	3	5,400,000
		Transport allowance (capital) per day	5,000	3	4	3	100	18,000,000
		Transport - within LGA per day	3,000	3	4	3	10	1,080,000
		Personal protective equipment (PPE)	1,000	3	4	3	100	3,600,000

			Printing and binding reports	3,000	1	4	3	4	144,000
			Lunch	3,000	3	4	3	100	10,800,000
		Sub Total							47,604,000
	Total								47,604,000
4.1.5 To support formal child protection mechanisms.	4.1.5.1 To organize technical capacity building for stakeholders. e.g., Social workers, Police, Staff of Child centers, etc.		Venue (small; <40persons)	200,000	1	2	3	1	1,200,000
			Projector Per day	10,000	2	2	3	1	120,000
			Public Address System Per day	15,000	1	1	3	1	45,000
			Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	1	2	3	100	600,000
			Printing of Booklet/manuals per copy	1,000	1	2	3	100	600,000
			Tea break/ Refreshment	1,500	1	2	3	100	900,000
			Facilitator fee/ Honorarium (Medium)	25,000	1	2	3	3	450,000
			Transport allowance (capital) per day	5,000	1	2	3	10	300,000
			Transport - within LGA per day	3,000	1	2	3	90	1,620,000
			Personal protective equipment (PPE)	1,000	1	2	3	100	600,000
			Printing and binding reports	3,000	1	2	1	1	6,000
			Lunch	3,000	1	2	3	100	1,800,000
			Sub Total						
Total								8,241,000	

4	4.2.1 Build the capacity and resilience of families to enable them effectively care for their children.	4.2.1.1 Organize 2- day training with families and caregivers on the rights, prevention and responding to abuse.	Venue (small; <40persons)	125,000	3	4	2	1	3,000,000
			Projector Per day	10,000	3	4	2	1	240,000
			Public Address System Per day	15,000	3	4	2	1	360,000
			Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	3	4	1	100	1,200,000
			Printing of Booklet/manuals per copy	1,000	3	4	1	100	1,200,000
			Tea break/ Refreshment	1,500	3	4	2	100	3,600,000
			Facilitator fee/ Honorarium (Medium)	50,000	3	4	2	2	2,400,000
			Transport allowance (capital) per day	5,000	3	4	2	20	2,400,000
			Transport - within LGA per day	3,000	3	4	2	80	5,760,000
			Personal protective equipment (PPE)	1,000	3	4	1	100	1,200,000
			Printing and binding reports	3,000	1	4	1	1	12,000
			Lunch	3,000	3	4	2	100	7,200,000
		Sub-Total							28,572,000
4	4.2.1 Build the capacity and resilience of families to enable them effectively care for their children.	4.2.1.2 Rescue and Rehabilitation of survival Abuse	Transport fare (staff)	5,000	1	48	1	2	480,000
			Transport fare (police crime scene visitation)	5,000	1	48	1	2	480,000
			Transport fare (court appearances)	5,000	1	100	3	4	6,000,000
			Transport fare (victim)	5,000	1	48	1	100	24,000,000
			Victim management	20,000	1	1	1	100	2,000,000

			(Medical care)						
		Sub-Total							32,960,000
	Total								61,532,000
4.2.2 Building the capacity of vulnerable children, to identify, understand and seek PSS services.	4.2.2.1 Support communities in organizing child friendly activities such as sports, dance, excursions etc.	Venue (small; <40 persons)	125,000	3	4	1	1		1,500,000
		Projector Per day	10,000	3	4	1	1		120,000
		Public Address System Per day	15,000	3	4	1	1		180,000
		Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	3	4	1	1		12,000
		Printing of Booklet/manuals per copy	1,000	1	4	1	1		4,000
		Transport allowance (capital) per day	5,000	3	4	1	20		1,200,000
		Transport - within LGA per day	3,000	3	4	1	130		4,680,000
		Tea break/ Refreshment	1,500	3	4	1	150		2,700,000
		Lunch	3,000	3	4	1	150		5,400,000
		Personal protective equipment (PPE)	1,000	3	4	1	150		1,800,000
		Facilitator fee/ Honorarium (Medium)	50,000	3	4	1	1		600,000
		Printing and binding reports	3,000	1	4	1	1		12,000
	Sub Total								18,208,000
Total									18,208,000
<b>GRAND TOTAL</b>									<b>224,671,000</b>

## Schooled

S/NO	ACTIVITY	SUB-ACTIVITY	COST ITEMS	UNIT COST	QTY	FREQUENCY	NO OF DAYS	NO OF PERSONS	AMOUNT (N)
5	5.1.1. Community Based Support for OVC without Educational Opportunities Project	5.1.1.1 Advocacy visits to Faith based Organizations, Opinion Leaders, Local Government Officers and CSOs in targeted LGAs	Video/Photography	30,000	4	1	4	1	480,000
			Printing of Fliers	200	5,000	1	1	1	1,000,000
			Facilitators/Honorarium	25,000	1	1	4	4	400,000
			Transport Fare for participants	3,000	4	1	1	4	48,000
			Refreshments	1,500	2000	1	4	1	12,000,000
			Transport Fare for staff	3,000	4	1	4	4	192,000
			Media Coverage	20,000	5	4	1	1	400,000
		Sub-Total - 5.1.1.1							14,520,000
		5.1.1.2. Enrolment of 200 children of school-going age/LGA into public schools	Care Kit (Biscuit, sweets, Drinks etc.)	600	200	20	1	1	2,400,000
			Enrolment form	100	4000	1	1	1	400,000
			School Materials (Uniform, shoes, socks, bag)	10,000	4000	1	1	1	40,000,000
			Stationeries	1,000	4000	1	1	1	4,000,000
		Sub-Total - 5.1.1.2							46,800,000
	Sub-Total - 5.1.1								61,320,000
5	5.1.2 Orientation and Training of 200 Community Volunteers per LGA on household Vulnerability Assessment	5.1.2.1 Household Engagement and Enrolment of Caregivers and the Community Volunteers	Transport fare	25,000	10	20	1	1	5,000,000
			Media/Publicity/fliers	20,000	1	20	1	1	400,000
			Video/Photography	30,000	1	20	1	1	600,000
			Banners	25,000	1	20	1	1	500,000
			Public Address System	15,000	1	20	1	1	300,000
			Chairs	700	1	18	1	1	12,600
			Tables	700	1	10	1	1	7,000
			Generator	2,000	1	20	1	1	40,000

			Tea Break	1,500	10	20	1	1	300,000
			Lunch	3,000	10	20	1	1	600,000
			Allowance for Facilitators	50,000	4	20	1	1	4,000,000
			Participant fees	3,000	200	20	1	1	12,000,000
		Sub-Total 5.1.2.1							23,759,600
		5.1.2.2 Training of Caregivers on income generating activities	Transport Fare for Care givers	3,000	10	20	1	1	600,000
			Media/Publicity/fliers	20,000	1	20	1	1	400,000
			Video/Photography	30,000	1	20	1	1	600,000
			Banners	25,000	1	20	1	1	500,000
			Public Address System	15,000	1	20	1	1	300,000
			Venue	125,000	1	20	1	1	2,500,000
			Tables	700	1	18	1	1	12,600
			Generator	2,000	1	20	1	1	40,000
			Chairs	700	1	18	1	1	12,600
			Lunch	3,000	10	10	1	1	300,000
			Allowance for Facilitators	25,000	4	20	1	1	2,000,000
			Participant fees	3,000	200	20	1	1	12,000,000
		Sub-Total 5.1.2.2							19,265,200
	Sub-Total 5.1.2.								43,024,800
5	5.1.3 Skill Acquisition Program for 200 OVC in each LGA	5.1.3.1 2 week Bi-annual technical and vocational training for 200 OVC in each of the 20 LGA which will include hair making, bead making, shoe making, catering etc.	Transport Fare for Caregivers	5,000	10	20	1	1	1,000,000
			Media/Publicity/fliers	20,000	1	20	1	1	400,000
			Video/Photography	30,000	1	20	1	1	600,000
			Banners	25,000	1	20	1	1	500,000
			Public Address System	50,000	1	20	1	1	1,000,000
			Venue	200,000	1	20	1	1	4,000,000
			Tables	700	1	18	1	1	12,600
			Generator	2,000	1	20	1	1	40,000
			Chairs	700	1	18	1	1	12,600
			Lunch	3,000	200	20	1	1	12,000,000
			Allowance for Facilitators	50,000	4	20	1	1	4,000,000



			Participant fees	3,000	200	20	1	1	12,000,000
		Sub-Total 5.1.3.1							35,565,200
		5.1.3.2 3-day Train-the-Trainers Workshop for 10 Community Volunteer	Transport Fare for 10 Volunteers	5,000	10	20	1	1	1,000,000
			Media/Publicity/fliers	20,000	1	20	1	1	400,000
			Video/Photography	30,000	1	20	1	1	600,000
			Banners	25,000	1	20	1	1	500,000
			Public Address System	15,000	1	20	1	1	300,000
			Venue	125,000	1	20	1	1	2,500,000
			Tables	700	5	20	1	1	70,000
			Fueling of Generator per day	2,000	3	20	1	1	120,000
			Chairs	700	2	18	1	1	25,200
			Tea Break	1,500	10	20	1	1	300,000
			Lunch	3,000	10	20	1	1	600,000
			Allowance for Facilitators	25,000	4	20	1	1	2,000,000
			Participant fees	20,000	10	20	1	1	4,000,000
			Flip Charts	3,000	1	20	1	1	60,000
			Pack of Markers	1,500	1	20	1	1	30,000
		Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	10	20	1	1	200,000	
		Projector per day	10,000	3	20	1	1	600,000	
		Sub-Total 5.1.3.2							13,305,200
	Sub-Total 5.1.3								48,870,400
5	5.1.4 train the community volunteers on Kids Club Facilitation Programme for LGAs	5.1.4.1 formation and running of kids clubs in each of the 20 LGAs	Printing of Club Handbook	1,000	20	1	1	1	20,000
			Uniform for Club members	10,000	20	20	1	1	4,000,000
			Teachers Guide	3,000	20	1	1	1	60,000
			Flip Charts	3,000	20	1	1	1	60,000
			Pack of Marker	1,500	20	1	1	1	30,000
			Transport for Instructors	3,000	20	12	1	1	720,000

		Sub-Total 5.1.4.1							4,890,000
		5.1.4.2 Monthly provision of home grown feeding Programme for 20 OVC in each 20 LGA	Food Pack (rice, beans, garri)	3,000	20	1	12	20	14,400,000
			transportation for volunteers	3,000	1	1	12	20	720,000
			per diem	20,000	1	1	12	20	4,800,000
		Sub-Total 5.1.4.2							19,920,000
	Sub-Total 5.1.4								24,810,000
	<b>TOTAL</b>								<b>178,025,200</b>

## Monitoring & Evaluation and Information Systems

TA	ACTIVITY	SUB-ACTIVITY	COST ITEMS	UNIT COST	QTY	FREQUENCY	NO OF DAYS	NO OF PERSONS	AMOUNT (N)
6	6.1.1 Develop and adapt Policy documents on OVC M&E Plan to all stakeholders in the State, Local Governments	6.1.1.1 Develop OVC M&E Plan for Lagos State	Printing of Booklet/manuals per copy	1,000	138	1	1	1	138,000
			Venue (medium; 40 - <70)	200,000	1	1	3	1	600,000
			Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	1	1	1	50	50,000
			Pack of markers	1,500	2	1	1	1	3,000
			Flip Chart	3,000	2	1	1	1	6,000
			Communication (per activity)	15,000	1	1	1	1	15,000
			Tea break	1,500	2	1	3	50	450,000
			Lunch	3,000	1	1	3	50	450,000
			Facilitator fee/ Honorarium (Medium)	50,000	1	1	3	2	300,000
			Fueling Field Vehicle per day	10,000	1	1	2	1	20,000
			Hotel Accommodation	25,000	1	1	3	50	3,750,000
			Per diem/DSA	20,000	1	1	3	50	3,000,000
			Photocopies per copy	20	50	1	1	50	50,000
			Ream of paper	2,000	1	1	1	1	2,000
			Toner/Cartridge	30,000	1	1	1	1	30,000
			Banner	25,000	1	1	1	1	25,000
Transport (facilitator) Per Km	100	75	1	3	2	45,000			
		Sub-Total 6.1.1.1						8,934,000	
		6.1.1.2 Dissemination/adaptation of policy documents	Transport allowance (outside capital, within) per Km-Ikeja,	100	175	1	30	2	1,050,000
			Fueling/Hiring Field Vehicle per day	15,000	1	1	20	1	300,000
			Communication (per activity)	15,000	1	1	10	1	150,000
		Sub-Total 6.1.1.2						1,500,000	

		Total							10,434,000
6	6.2.1 Capacity development of social workforce at the State, Local Government and Community levels to ensure quality OVC response in Lagos State	6.2.1.1 Training and development of social workforce at the State, Local Government and Community levels to ensure quality OVC response in Lagos State	Venue (Big; 70 & above)	250,000	1	4	3	1	3,000,000
			Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	1	4	3	60	720,000
			Pack of markers	15,000	2	4	1	1	120,000
			Flip Chart	20,000	2	4	1	1	160,000
			Communication (per activity)	60,000	1	1	1	1	60,000
			Tea break	1,500	2	4	3	60	2,160,000
			Lunch	3,000	1	4	3	60	2,160,000
			Facilitator fee/ Honorarium (Medium)	50,000	1	4	3	3	1,800,000
			Fueling Field Vehicle per day	10,000	1	4	2	1	80,000
			Hotel Accommodation	25,000	1	4	3	60	18,000,000
			Per diem/DSA	20,000	1	4	3	60	14,400,000
			Photocopies per copy	20	50	4	1	60	240,000
			Ream of paper	2,000	1	4	3	1	24,000
			Toner/Cartridge	30,000	2	2	1	1	120,000
Banner	25,000	2	4	1	1	200,000			
		Sub-Total 6.2.1.1						43,244,000	
		Total						43,244,000	
	6.3.1 Ensure that mobilized and allocated funds provided by PPP and developmental partners to implementing partners are used appropriately for OVC activities	6.3.1.1 Financial audit workshop for IPs and CBOs working on OVC in the State.	Cost of audit exercise	150,000	1	2	1	30	9,000,000
		Sub-Total 6.3.1.1						9,000,000	
		6.3.1.2 Organize monthly, quarterly and annual review meetings with development and implementing partners on progress mapping.	Venue (small; <40persons)	125,000	1	17	1	1	2,125,000
			Lunch	3,000	1	17	1	40	2,040,000
			Transport - within LGA per day	3,000	1	17	1	40	2,040,000
			Communication (per activity)	15,000	1	4	1	1	60,000

			Ream of paper	2,000	1	4	1	1	8,000
		Sub-Total 6.3.1.2							6,273,000
		Total							15,273,000
6.4.1 Monitoring and evaluation of service provision to OVC in Lagos State	6.4.1.1 Routine monitoring visits to LGAs, IPS and CBOs working on OVC in Lagos State by the State, LGAs and TSC members	Transport allowance (outside capital, within) per Km-Ikeja,	3,000	30	6	1	6	3,240,000	
		Fueling/Hiring Field Vehicle per day	15,000	30	6	1	1	2,700,000	
		Communication (per activity)	15,000	30	4	1	1	1,800,000	
		Sub-Total 6.4.1.1						7,740,000	
	6.4.1.2 Quarterly Data Quality Assurance visit to CBOs and review meetings/feedback sessions.	Transport allowance (outside capital, within) per Km-Ikeja,	3,000	1	4	1	6	72,000	
		Fueling/Hiring Field Vehicle per day	15,000	1	4	1	1	60,000	
		Communication (per activity)	15,000	1	4	1	1	60,000	
		Sub-Total 6.4.1.2						192,000	
		Total						7,932,000	
6.5.1 Ensuring that the OVC information management system (NOMIS) is used by all stakeholders in planning monitoring and evaluating social services for vulnerable children	6.5.1.1 Training of M & E Officers at the Local Government and CBOs on the use of OVC M&E reporting tools and NOMIS and other MIS tools.	Venue (medium; 40 - <70)	200,000	1	3	3	1	1,800,000	
		Stationeries (Biro, Folder, Notepad and printed material) Per person	1,000	1	3	1	50	150,000	
		Pack of markers	1,500	2	3	1	1	9,000	
		Flip Chart	3,000	2	3	1	1	18,000	
		Communication (per activity)	15,000	1	3	1	1	45,000	
		Tea break	1,500	2	3	3	50	1,350,000	
		Lunch	3,000	1	3	3	50	1,350,000	
		Facilitator fee/ Honorarium (Medium)	50,000	1	3	3	2	900,000	
		Fueling Field Vehicle per day	10,000	1	3	2	1	60,000	
		Hotel Accommodation	25,000	1	3	3	50	11,250,000	
		Per diem/DSA	20,000	1	3	3	50	9,000,000	
		Photocopies per copy	20	50	3	1	50	150,000	
		Ream of paper	2,000	1	3	1	1	6,000	
Toner/Cartridge	30,000	1	3	1	1	90,000			

		Banner	25,000	1	3	1	1	75,000	
		Transport (facilitator) Per Km	100	75	3	3	2	135,000	
		Sub-Total 6.5.1.1						26,388,000	
		Printing and binding reports	3,000	520	2	1	1	3,120,000	
		6.5.1.2 Printing of MIS Tools for effective reporting of OVC activities and service delivery	Fueling Field Vehicle per day	10,000	20	4	1	1	800,000
		Sub-Total 6.5.1.2						3,920,000	
		6.5.1.3 Monthly reporting of OVC activities at the Local Government to the State	Communication (per activity)	15,000	1	12	1	2	360,000
			Ream of paper	2,000	1	6	1	2	24,000
			Toner/Cartridge	30,000	1	3	1	1	90,000
		Sub-Total 6.5.1.3						474,000	
		Total						30,782,000	
		<b>GRAND TOTAL</b>						<b>107,665,000</b>	